

*Your Global Rope,  
Rigging & Mooring Partner*



Annual Report 2013



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# CORPORATE PROFILE



KTL is one of Asia’s major suppliers of rigging equipment and related services to the offshore oil and gas (“O&G”), marine and construction industries

KTL – one of Asia’s major suppliers of rigging equipment and related services to the offshore O&G, marine and construction industries – is making strides to differentiate itself from its competitors and move ahead as a leading solutions provider for offshore O&G equipment in the region.

From its 28,000–square metre base in Singapore, the Group supplies premium steel wire ropes and fittings for lifting and mooring through its wholly–owned subsidiary, KTL Offshore Pte. Ltd., which also provides testing, certification and maintenance services.

The Group has fully equipped their 10,000–square metre facility in the Middle East – one of the largest facilities of its kind in the Hamriyah Free Zone, United Arab Emirates – which has enabled the Group to strengthen its foothold in the region.

From the bases in Singapore and the Middle East, KTL is well positioned to service clients worldwide.





## VISION

We aspire to rank among the world's top three suppliers to the offshore O&G and related industries for wire ropes, rigging and heavy lift products and services.

To realise this vision and sustain our market leadership, we will implement comprehensive, focused and effective strategies designed to expand our capabilities and grow our clientele base.

## CORE VALUES

### **Dedication**

to maintaining quality and integrity in all aspects of our business – the equipment we provide, the services we render and the relationships we forge.

### **Commitment**

to providing our customers with total solutions – by offering customised and value-added services through innovation and perseverance.

### **Investment**

in our employees – heightening their zeal to unite as a cohesive team determined to achieve our corporate goals.

### **Responsibility**

to our shareholders, our employees and the community – upholding the highest standards in all our actions and business decisions.

# CHAIRMAN'S MESSAGE



Dear Valued Shareholders,

The financial year ended 30 June 2013 (“FY2013”) was another challenging year for KTL Global Limited (“KTL”, and together with its subsidiaries, the “Group”). Amidst softer-than-expected demand and intense competition, our Group’s sales declined marginally by 2.2% as compared to the previous financial year.

Net profit attributable to shareholders rose to S\$0.5 million during FY2013. The improvement over the S\$0.2 million recorded in the prior year was largely driven by a reduction in finance costs during the year.

## **Strengthening our Core**

Notwithstanding the challenging market environment, we continued to build upon our core strengths and fortified our position as a leading supplier of mooring and heavy lift products, as well as engineering design and fabrication services. Our market leadership was demonstrated with US\$9.3 million of new orders received during the year from leading offshore contractor, Ezra Holdings Limited.

During the financial year, our Group took the opportunity to strengthen our balance sheet and international presence. In December 2012, net proceeds of S\$5.1 million were raised in a rights issue exercise that generated strong support with a subscription rate of 187.0% for every rights share available.

Funds from this rights issue will primarily be utilised for the construction of a new production facility at the Tanjung Langsat Industrial Complex in Johor, Malaysia. This follows the establishment of our facility in the Hamriyah Free Zone, United Arab Emirates. In total, these facilities will allow us to significantly extend our geographic reach, provide enhanced customer services as well as access the lower labour and production costs available outside of Singapore.

Shareholders’ fund grew by 15.2% to S\$42.6 million and our gearing ratio (i.e.net debt divided by total capital plus net debt) fell from 44.0% to 41.1% during FY2013. Our Group also generated solid cash flow yet again, recording positive operating cashflow of S\$4.5 million during the year.

***“Notwithstanding the challenging market environment, we continued to build upon our core strengths and fortified our position as a leading supplier of mooring and heavy lift products, as well as engineering design and fabrication services.”***



## Looking Ahead

Our strategy to deepen our presence in the Middle East and Southeast Asia is progressing well. Our facilities will extend our reach into large new markets while allowing us to strengthen our client relationships by serving them in the countries where they operate.

Market conditions are likely to remain challenging in the year ahead and we will continue to exercise financial prudence and discipline and keep a watchful eye over our operating expenses. At the same time, we will work to strengthen our operations, manage our risks and capital prudently, and position our Group to seize opportunities in the year ahead.

## Acknowledgments

On behalf of our Board of Directors, I extend my heartfelt appreciation to our shareholders, valued customers and business partners for your

unwavering support. I also extend my gratitude to our directors, management and staff who have worked with unstinting dedication throughout the year for the Group.

Our ability to understand and constantly add value to our clients and focus on long term sustainability and value creation will keep us resilient in the current market conditions. With your support I am confident that the unique strengths and competencies that have made KTL a trusted brand name over the years will stand us in good stead in the years to come.

**Tan Tock Han**  
Executive Chairman



# OPERATIONS REVIEW



## Revenue, Gross Profit and Net Profit

During the year, our team worked hard to sustain our revenue base. Group revenue for FY2013 was S\$68.0 million, 2.2% lower than the S\$69.6 million generated for FY2012.

Despite the slight decline in revenue, our Group managed to maintain the gross profit for FY2013 at S\$23.5 million, unchanged from the prior year. Our comprehensive range of cost effective solutions and higher proportion of services sales from the Offshore Oil and Gas segment allowed us to increase gross profit margin to 34.5% in FY2013, up from 33.8% in the prior year.

Group operating expenses rose from S\$22.6 million in FY2012 to S\$23.4 million in FY2013. This was primarily due to higher sales and marketing expenses. Finance costs decreased from S\$1.2 million in FY2012 to S\$0.7 million in FY2013 as we substantially reduced bank borrowings during the year.

During the financial year, the Group operating income from other sources increased to S\$1.7 million, up 65% from the prior year as a result of higher rental income, commission and gains on the disposal of property, plant and equipment.

Net profit attributable to the shareholders of the Group for FY2013 was S\$0.5 million compared to S\$0.2 million in FY2012. This was due to the various factors described above, that is flat revenue and gross profit combined with higher other operating income, lower finance costs and offset by higher sales and marketing expenses.

## The Year in Review

FY2013 was another challenging year with intense competition and softer-than-expected demand for our products.

Notwithstanding this, our Group significantly stepped up marketing efforts to maintain sales and gross margins of the Offshore O&G, Marine and Other segments.

Our Group has been steadily executing a strategy to increase our sales in growth markets. This has been rewarded with the increase in sales to Asian countries such as Malaysia, Brunei and Indonesia.

## **Another Year of Positive Cashflow**

Cashflow is the lifeblood of our business, providing capital for growth and expansion. Our working capital management initiatives successfully reduced inventory and extended trade and other payables, contributing to a solid S\$4.5 million of cash being generated from operating activities during the year.

The Group remains committed to investing in strengthening our competitive position. During FY2013, net cash of S\$2.2 million was invested in the purchase of rental equipment and renovation works.

## **Strengthening our Balance Sheet**

Our rights issue exercise, combined with the positive cashflow generated during FY2013, allowed us to significantly reduce our Group's gearing ratio from 44.0 to 41.1%

Shareholders' funds also grew by 15.2% to S\$42.6 million during the year. Our stronger balance sheet gives us the ability to steadily invest to honing our competitive edge and expanding our international presence to build long term shareholder value.



***“Our Group has been steadily executing a strategy to increase our sales in growth markets. This has been rewarded with sales to Asia increasing by 31.8% to S\$19.1 million in FY2013...primarily driven by our enhanced marketing initiatives in Malaysia, Brunei and Indonesia.”***



# BOARD OF DIRECTORS

## **TAN TOCK HAN** Executive Chairman

Mr Tan, is our Executive Chairman and one of the Group's founders. He is involved in formulating the Group's strategic direction and expansion plans, and managing its overall business development. As one of our founders, he has played a pivotal role in the Group's growth and development. Mr Tan has more than 40 years of experience in the offshore O&G and marine industries. He joined Kim Teck Leong (the sole proprietorship) in 1967 after completing his secondary education. In 1973, he took over the reins when KTL Offshore was incorporated and continued to expand the Group's business. Mr Tan is also chairman of the social service committee of the Singapore Hokkien Huay Kuan, and a council member of the Singapore Chinese Chamber of Commerce and the Singapore Federation of Chinese Clan Associations.

## **WILSON TAN** Chief Executive Officer

Mr Tan, is our Chief Executive Officer. He is currently responsible for executing the Group's strategies and budgets in ways designed to ensure profitability. He oversees its day-to-day operations and administrative matters, including sales, marketing and business development in Singapore. Mr Tan has more than 15 years of experience in the offshore O&G and marine industries. He began his career at KTL Offshore in 1997. Over the years, he has diversified our business from the marine industry to offshore O&G and helped develop strong relationships with our customers. He graduated from Santa Monica College in the US with a diploma in marketing in 1996.



## **MARK BERETTA** Chief Operating Officer

Mr Beretta, is our Chief Operating Officer. His responsibilities include overseeing strategic marketing and business development as well as growing the offshore O&G business. He oversees the sales and marketing team in its task of developing the existing clientele base and new regional markets. Mr Beretta has more than 20 years of experience in the wire rope and rigging industry, with more than 10 years in the offshore O&G industry. He began his career in 1987 as a trainee metallurgist at Haggie Rand Ltd in South Africa. While there, he held various positions as process/project metallurgist (1990), project manager (1994), business manager (1995) and technical sales and services manager (1999). He joined KTL Offshore in 1999 as marketing director and was later promoted to business development director. In July 2007, he was promoted to sales and marketing director and in October 2010, he was promoted to Chief Operating Officer. Mr Beretta obtained his national higher diploma in metallurgical engineering from Technikon Witwatersrand (Polytech) in South Africa in 1991 and a master of business administration from Herriot-Watt University in the UK in 2001.

**KENNY LIM**  
Lead Independent Director

Mr Lim, was appointed as the lead independent director of our Company on 31 October 2007. He is the founder and a director of Asia Pacific Business Consultants Pte. Ltd. (APB Consultants), which provides corporate and individual tax consultancy and advisory services. He has more than 24 years of experience in the tax, financial services and investment banking industries. Mr Lim also sits on board as independent director of a number of companies listed on the Singapore Stock Exchange. Mr Lim holds a bachelor degree in accountancy and a master of business administration degree from the National University of Singapore. He is a fellow member of the Institute of Singapore Chartered Accountants and a full member of the Singapore Institute of Directors.

**Sunny Wong**  
Independent Director

Mr Wong, who joined the board on 16 March 2010, currently serves as chairman of its nominating and remuneration committees, and sits on the Group's audit committee. He is also an independent director of Albedo Limited, Civmec Limited, Excelpoint Technology Ltd and Mecast Holdings Ltd. A practising advocate and solicitor of the Supreme Court of Singapore, he is the Managing Director of Wong Tan & Molly Lim LLC. Mr Wong graduated from the National University of Singapore with a bachelor of laws (honours).

**Cheong Hooi Kheng**  
Non-Executive Director

Mdm Cheong, was appointed as a non-executive director of our Company on 31 October 2007. Since March 1989, she has been an executive director of Hong Fok Corporation Limited, an investment holding company listed on SGX-ST that has businesses in property development. In addition, she is a director of Winfoong Investment Limited, an investment holding company with businesses in property investment and development. Ms Cheong has more than 26 years of experience in the real estate industry. She obtained a bachelor of science from California State University, Hayward, in the US and a master of business administration from Chaminade University, also in the US.



# EXECUTIVE OFFICERS

## LAW SAI LEUNG

Chief Financial Officer

Mr Law, is our Chief Financial Officer and oversees all financial accounting and reporting matters related to our Group, as well as matters related to corporate finance. He joined the Group in January 2007, bringing with him about 18 years of experience in accountancy, auditing and finance. Previously, he had held financial management positions at various multinational companies and SMEs. He had also served as the group financial controller of a company listed on the mainboard of SGX-ST. Mr Law obtained his bachelor of commerce from The Australian National University in 1991. He is a member of the Institute of Singapore Chartered Accountants and CPA Australia.

## JONATHAN TAN

Director of Administration

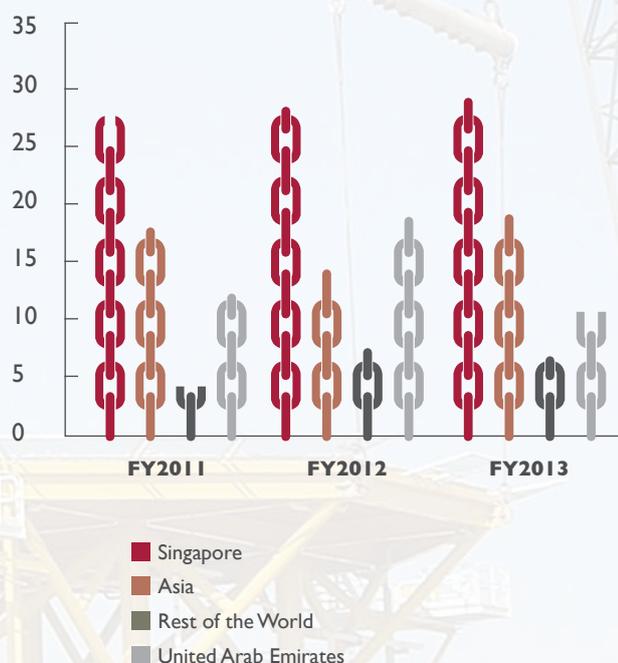
Mr Tan, is our Director of Administration. His current responsibilities include overseeing the administration, IT and HR departments. He also assists the Chief Executive Officer in managing the Group's day-to-day operations. He joined KTL Offshore in 2003 after obtaining a graduate diploma in finance management from the Singapore Institute of Management. He earned a bachelor of business (with a double major in marketing and economics) from Edith Cowan University in Australia in 2001.



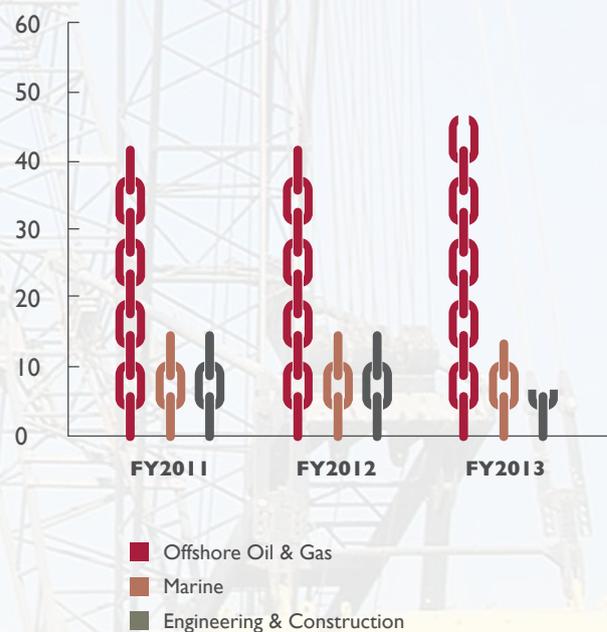
# FINANCIAL HIGHLIGHTS

	FY2011	FY2012	FY2013
<b>Key Financial Ratios</b>			
Earnings (Loss) Per Share (S¢)	(0.2)	0.2	0.2
Net Asset Value Per Share (S¢)	23.0	23.1	19.0
<b>Income Statement (S\$ million)</b>			
Revenue	61.9	69.6	68.0
Gross profit	20.9	23.5	23.5
Net attributable profit (loss)	(0.5)	0.2	0.5
<b>Balance Sheet (S\$ million)</b>			
Non-current assets	18.8	22.3	23.3
Current assets	59.7	47.8	57.1
Non-current liabilities	5.0	4.8	5.3
Current liabilities	36.6	28.2	32.5
Shareholders' Equity	38.0	37.0	42.6

**Revenue by Geography**  
(S\$ million)



**Revenue by Segment**  
(S\$ million)



# CORPORATE INFORMATION

## BOARD OF DIRECTORS

Tan Tock Han

(Executive Chairman)

Tan Kheng Yeow (Wilson Tan)

(Chief Executive Officer)

Mark Gareth Joseph Beretta (Mark Beretta)

(Chief Operating Officer)

Lim Yeow Hua @ Lim You Qin (Kenny Lim)

(Lead Independent Director)

Wong Fook Choy Sunny (Sunny Wong)

(Independent Director)

Cheong Hooi Kheng

(Non-Executive Director)

## EXECUTIVE OFFICERS

Law Sai Leung

(Chief Financial Officer)

Tan Kheng Kuan (Jonathan Tan)

(Director of Administration)

## AUDIT COMMITTEE

Kenny Lim (Chairman)

Cheong Hooi Kheng

Sunny Wong

## REMUNERATION COMMITTEE

Sunny Wong (Chairman)

Cheong Hooi Kheng

Kenny Lim

## NOMINATING COMMITTEE

Sunny Wong (Chairman)

Cheong Hooi Kheng

Kenny Lim

## COMPANY SECRETARIES

Law Sai Leung

Vincent Lim Bock Hui

## REGISTERED OFFICE

71 Tuas Bay Drive

Singapore 637430

Telephone : (65) 6543 8888

Facsimile : (65) 6545 2323

Website : [www.ktlgroup.com](http://www.ktlgroup.com)

## SHARE REGISTRAR

Tricor Barbinder Share Registration Services

(A division of Tricor Singapore Pte. Ltd.)

80 Robinson Road

#02-00

Singapore 068898

## AUDITORS

Ernst & Young LLP

One Raffles Quay

North Tower, Level 18

Singapore 048583

Partner-in-charge: Yong Kok Keong

(since financial year ended 30 June 2013)

## PRINCIPAL BANKERS

DBS Bank Ltd

United Overseas Bank Limited

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# CORPORATE GOVERNANCE REPORT

KTL Global Limited (the “**Company**”, and together with its subsidiaries, the “**Group**”) is committed to maintaining a high standard of corporate governance. The Company understands that good corporate governance is an integral element of a sound corporation and enables it to be more transparent and forward-looking. In addition, sound corporate governance is an effective safeguard against fraud and dubious financial engineering, and hence helps to protect shareholders’ interests. This also helps the Company to create long-term value and returns for its shareholders.

The Listing Manual of the Singapore Exchange Securities Trading Limited (the “**SGX-ST**”) requires all listed companies to describe in their Annual Reports, their corporate governance practices, with specific reference to the principles of the Code of Corporate Governance 2005 (the “**Code**”) issued by the Ministry of Finance in July 2005.

The Company is pleased to report on its corporate governance processes and activities as required by the Code. For easy reference, sections of the Code under discussion in this Report are specifically identified. However, this Report should be read as a whole as other sections of this Report may also have an impact on the specific disclosures.

## Statement of Compliance

The Board of Directors of the Company (the “**Board**”) confirms that for the financial year ended 30 June 2013 (“**FY2013**”), the Company has generally adhered to the principles and guidelines as set out in the Code, save as otherwise explained below.

## I. THE BOARD’S CONDUCT OF ITS AFFAIRS

**Principle 1: Every company should be headed by an effective Board to lead and control the company. The Board is collectively responsible for the success of the company. The Board works with the Management to achieve this and the Management remains accountable to the Board.**

The Board comprises the following members, all of whom have the appropriate core competencies and diversity of experience needed to enable them to effectively contribute to the Group.

Tan Tock Han	Executive Chairman
Tan Kheng Yeow (“ <b>Wilson Tan</b> ”)	Chief Executive Officer
Mark Gareth Joseph Beretta (“ <b>Mark Beretta</b> ”)	Executive Director
Cheong Hooi Kheng	Non-Executive Director
Lim Yeow Hua @ Lim You Qin (“ <b>Kenny Lim</b> ”)	Lead Independent Director
Wong Fook Choy Sunny (“ <b>Sunny Wong</b> ”)	Independent Director

The principal functions of the Board, in addition to carrying out its statutory responsibilities, are as follows:

- overseeing and approving the formulation of the Group’s overall long-term strategic objectives and directions; and
- overseeing and reviewing the management of the Group’s business affairs and financial controls, performance and resource allocation.

# CORPORATE GOVERNANCE REPORT

The approval of the Board is required for matters such as corporate restructuring, mergers and acquisitions, major investments and divestments, material acquisitions and disposals of assets, major corporate policies on key areas of operations, the release of the Group's quarterly and full-year results and interested person transactions of a material nature.

Directors have the opportunity to meet with the Group's management (the "**Management**") to gain a better understanding of the Group's business operations. The Board as a whole is updated on changing commercial risks, and key changes in the relevant legal and regulatory requirements, as well as accounting standards.

To assist in the execution of its responsibilities, the Board has established four Board Committees, comprising an Audit Committee (the "**AC**"), a Nominating Committee (the "**NC**"), a Remuneration Committee (the "**RC**") and a Performance Share Scheme Committee (the "**PSSC**"). These committees function within clearly defined written terms of reference and operating procedures.

The Board meets regularly on a quarterly basis and ad hoc Board meetings are convened when they are deemed necessary. The number of Board meetings held in FY2013 is set out below:

	Board	Board Committees			
		AC	NC	RC	PSSC
<b>Number of meetings held</b>	<b>4</b>	<b>4</b>	<b>1</b>	<b>1</b>	<b>-</b>
	<b>Number of meetings attended</b>				
Tan Tock Han	4	-	-	-	-
Wilson Tan	4	-	-	-	-
Mark Beretta	3	-	-	-	-
Cheong Hooi Kheng	4	4	1	1	-
Kenny Lim	4	4	1	1	-
Sunny Wong	4	4	1	1	-

The Articles of Association of the Company provide for meetings of the Board to be held by way of telephonic conference.

## 2. BOARD COMPOSITION AND GUIDANCE

**Principle 2: There should be a strong and independent element on the Board, which is able to exercise objective judgment on corporate affairs independently, in particular, from Management. No individual or small group of individuals should be allowed to dominate the Board's decision-making.**

The Board comprises six directors, of whom two (constituting one-third of the Board) are independent, namely, Mr Kenny Lim and Mr Sunny Wong, and one is non-executive, namely, Mdm Cheong Hooi Kheng. The criterion of independence is based on the definition set out in the Code. The Board considers an "independent" director to be one who has no relationship with the Company, its related companies or its officers that could interfere, or be reasonably perceived to interfere, with the exercise of the director's independent business judgment with a view to the best interests of the Company. With two independent directors, the Board is able to exercise independent judgment on corporate affairs and provide the Management with a diverse and objective perspective on issues. There is therefore no individual or small group of individuals who dominate the Board's decision-making. The independence of each director is reviewed annually.

# CORPORATE GOVERNANCE REPORT

The Board has examined its size and is of the view that it is an appropriate size for effective decision-making, taking into account the scope and nature of the operations of the Company.

The composition of the Board is reviewed on an annual basis by the NC to ensure that the Board has the appropriate mix of expertise and experience, and collectively possesses the necessary core competencies for effective functioning and informed decision-making. The Board as a group comprises members with core competencies in accounting and finance, business and management experience, industry knowledge, strategic planning and customer-based experience and knowledge.

Where necessary or appropriate, the non-executive directors on the Board will meet without the presence of the Management.

The profiles of our directors are set out on pages 8 and 9 of this Annual Report.

### 3. CHAIRMAN AND CHIEF EXECUTIVE OFFICER

**Principle 3: There should be a clear division of responsibilities at the top of the company – the working of the Board and the executive responsibility of the company's business – which will ensure a balance of power and authority, such that no one individual represents a considerable concentration of power.**

Mr Tan Tock Han currently holds the position of Executive Chairman of the Company while Mr Wilson Tan holds the position of Chief Executive Officer of the Company. Mr Tan Tock Han is the father of Mr Wilson Tan. As all major decisions are made in consultation with the Board and with the establishment of four Board committees, the Board is of the view that there are sufficient safeguards in place to ensure accountability and independent decision-making.

The Board collectively ensures the following:

- in consultation with the Management, the scheduling of meetings to enable the Board to perform its duties responsibly, while not interfering with the flow of the Company's operations;
- in consultation with the Management, the preparation of the agenda for Board meetings;
- in consultation with the Management, the exercise of control over the quality, quantity and timeliness of information between the Management and the Board; and
- compliance with corporate governance best practices.

Mr Kenny Lim has been appointed as the lead independent director. As such, he is the contact person for shareholders in situations where there are concerns or issues that communication with the Executive Chairman, Chief Executive Officer or Chief Financial Officer has failed to resolve or where such communication is inappropriate.

# CORPORATE GOVERNANCE REPORT

## 4. BOARD MEMBERSHIP

**Principle 4: There should be a formal and transparent process for the appointment of new directors to the Board.**

The NC is responsible for making recommendations on all board appointments and re-nominations, having regard to the contribution and performance of the director seeking re-election.

The NC comprises Mr Sunny Wong, Mdm Cheong Hooi Kheng and Mr Kenny Lim. The chairman of the NC is Mr Sunny Wong. A majority of the NC, including the chairman, is independent. The chairman of the NC is not, and is not directly associated with, any substantial shareholder of the Company.

The written terms of reference of the NC have been approved and adopted, and they include the following:-

- 1) Making recommendations to the Board on relevant matters relating to the review of board succession plans for directors, the development of a process for evaluation of the performance of the Board, its Board committees and directors, and the review of training and professional development programmes for the Board.
- 2) Making recommendations to the Board on the appointment and re-appointment of directors, taking into consideration the composition and progressive renewal of the Board and each director's competencies, commitment, contribution and performance.
- 3) Ensuring that all directors submit themselves for re-nomination and re-appointment at regular intervals and at least once every three years.
- 4) Determining annually, and as and when circumstances require, whether a director is independent, bearing in mind Paragraph 2.3 of the Code.
- 5) Deciding if a director is able to and has been adequately carrying out his duties as a director of the Company, taking into consideration the director's number of listed company board representations and other principal commitments.
- 6) Assessing the effectiveness of the Board as a whole and its Board committees and the contribution by the Chairman and each individual director to the effectiveness of the Board.

Having made its review, the NC is of the view that Mr Kenny Lim and Mr Sunny Wong have satisfied the criteria for independence.

The Company does not have a formal process for the selection and appointment of new directors to the Board. However, if required, the Company will or is able to procure search services, contacts and recommendations for the purposes of identifying suitably qualified and experienced persons for appointment to the Board.

Board appointments are made by the Board after the NC has, upon reviewing the resume of the proposed director and conducting appropriate interviews, recommended the appointment to the Board. Pursuant to the Articles of Association of the Company, each director is required to retire at least once every three years by rotation, and all newly appointed directors who are appointed by the Board are required to retire at the next annual general meeting following their appointment. The retiring directors are eligible to offer themselves for re-election.

# CORPORATE GOVERNANCE REPORT

The dates of initial appointment and last re-election of the directors, together with their directorships in other listed companies, are set out below:-

Director	Position	Date of Initial Appointment	Date of Last Re-election	Current directorships in listed companies	Past directorships in listed companies (in last three years)
Tan Tock Han	Executive Chairman	19 March 2007	19 October 2012	Hong Fok Corporation Limited	-
Wilson Tan	Chief Executive Officer	19 March 2007	22 October 2010	-	-
Mark Beretta	Executive Director	31 October 2007	21 October 2011	-	-
Cheong Hooi Kheng	Non-Executive Director	31 October 2007	19 October 2012	Hong Fok Corporation Limited Winfoong International Limited	-
Kenny Lim	Lead Independent Director	31 October 2007	21 October 2011	Advanced Integrated Manufacturing Corp. Ltd. Eratat Lifestyle Limited China Minzhong Food Corporation Limited Great Group Holdings Limited KSH Holdings Limited	-
Sunny Wong	Independent Director	16 March 2010	22 October 2010	Albedo Limited Excelpoint Technology Ltd. Mencast Holdings Ltd. Civmec Limited	Global Testing Corporation Ltd

The NC, in determining whether to recommend a director for re-appointment will have regard to the director's performance and contribution to the Group and whether the director has adequately carried out his or her duties as a director.

The NC has nominated Mr Wilson Tan and Mr Sunny Wong, who will be retiring as directors at the forthcoming annual general meeting, to the Board for re-election as directors at the forthcoming annual general meeting.

Key information regarding the directors, including their shareholdings in the Company, is set out on pages 8 to 9 and 27 of this Annual Report. None of the directors hold shares in the subsidiaries of the Company.

# CORPORATE GOVERNANCE REPORT

## 5. BOARD PERFORMANCE

**Principle 5: There should be a formal assessment of the effectiveness of the Board as a whole and the contribution by each director to the effectiveness of the Board.**

Board performance is linked to the overall performance of the Group. The Board complies with the applicable laws, and members of our Board are required to act in good faith, with due diligence and care, and in the best interests of the Company and its shareholders.

The NC is responsible for assessing the effectiveness of the Board as a whole and for assessing the contribution of each individual director. The NC decides how the Board's and individual director's performance may be evaluated and proposes objective performance criteria that are approved by the Board. Such criteria include qualitative and quantitative factors.

The Board and the NC have endeavoured to ensure that directors appointed to the Board possess the background, experience, business knowledge, finance and management skills critical to the Group's business. They have also ensured that each director, with his special contributions, brings to the Board an independent and objective perspective to enable balanced and well-considered decisions to be made.

## 6. ACCESS TO INFORMATION

**Principle 6: In order to fulfil their responsibilities, Board members should be provided with complete, adequate and timely information prior to board meetings and on an on-going basis.**

Directors are from time to time furnished with detailed information concerning the Group to support their decision-making process.

Prior to each Board meeting, the members of the Board are each provided with the relevant documents and information necessary for them to comprehensively understand the issues to be deliberated upon and make informed decisions thereon.

As a general rule, notices are sent to the directors one week in advance of Board meetings, followed by the Board papers, in order for the directors to be adequately prepared for the meetings.

The Board (whether individually or as whole) has separate and independent access to the Management and the Company Secretary at all times, and may seek independent professional advice, if necessary, at the expense of the Company. The Company Secretary attends all Board meetings and ensures that all Board procedures are followed. Where the Company Secretary is unable to attend any Board meeting, he ensures that a suitable replacement is in attendance and that proper minutes of the same are taken and kept. The Company Secretary also ensures that the Company complies with the requirements of the Companies Act, Chapter 50 of Singapore, and the SGX-ST Listing Manual.

# CORPORATE GOVERNANCE REPORT

## 7. REMUNERATION MATTERS

**Principle 7: There should be a formal and transparent procedure for fixing the remuneration packages of individual directors. No director should be involved in deciding his own remuneration.**

The RC makes recommendations to the Board on the framework of remuneration, and the specific remuneration packages for each director.

The RC comprises Mr Sunny Wong, Mdm Cheong Hooi Kheng and Mr Kenny Lim, all of whom are non-executive directors. The chairman of the RC is Mr Sunny Wong. A majority of the RC, including the chairman, is independent.

The terms of reference of the RC have been approved and adopted. The duties and powers of the RC include the following:-

- 1) Reviewing and recommending for endorsement by the entire Board a general framework of remuneration for the directors and key management personnel.
- 2) Reviewing and recommending for endorsement by the entire Board the specific remuneration packages for each director as well as for the key management personnel that covers all aspects of remuneration, including but not limited to directors' fees, salaries, allowances, bonuses, options, share-based incentives and awards, and benefits-in-kind.
- 3) If necessary, seeking expert advice inside and/or outside the Company on remuneration of all directors, ensuring that existing relationships, if any, between the Company and its appointed remuneration consultants will not affect the independence and objectivity of the remuneration consultants.
- 4) Reviewing and recommending to the Board the terms of renewal of the service contracts of directors.
- 5) Reviewing the Company's obligations arising in the event of termination of the executive directors and key management personnel's contracts of service, to ensure that such contracts of service contain fair and reasonable termination clauses which are not overly generous.
- 6) Reviewing whether executive directors and key management personnel should be eligible for benefits under long-term incentive schemes, and evaluate the costs and benefits of long-term incentive schemes.

The members of the RC are familiar with executive compensation matters as they manage their own businesses and/or are holding other directorships. The RC has access to advice regarding executive compensation matters, if required.

The RC's recommendations will be submitted for endorsement by the Board. No director is involved in deciding his own remuneration.

# CORPORATE GOVERNANCE REPORT

## 8. LEVEL AND MIX OF REMUNERATION

**Principle 8: The level of remuneration should be appropriate to attract, retain and motivate the directors needed to the run the company successfully but companies should avoid paying more than is necessary for this purpose. A significant proportion of executive directors' remuneration should be structured so as to link rewards to corporate and individual performance.**

In setting remuneration packages, the Company takes into account pay and employment conditions within the same industry and in comparable companies, as well as the Group's relative performance and the performance of individual directors.

Directors receive directors' fees for their effort and time spent, responsibilities and contribution to the Board, subject to shareholders' approval at annual general meetings.

Remuneration for the executive directors comprises a basic salary component and a variable component that is the incentive bonus, based on the performance of the Group as a whole. The Company has entered into fixed-term service agreements with the executive directors, namely Mr Tan Tock Han, Mr Wilson Tan and Mr Mark Beretta. Either party may terminate the service agreements at any time by giving the other party not less than six months' notice in writing, or in lieu of notice, payment of an amount equivalent to six months' salary based on the director's last drawn monthly salary.

## 9. DISCLOSURE ON REMUNERATION

**Principle 9: Each company should provide clear disclosure of its remuneration policy, level and mix of remuneration, and the procedure for setting remuneration, in the company's annual report. It should provide disclosure in relation to its remuneration policies to enable investors to understand the link between remuneration paid to directors and key executives, and performance.**

The level and mix of remuneration paid or payable to the directors and executive officers for FY2013 are set out as follows:-

Remuneration bands	Salary & CPF %	Bonus & CPF %	Director's Fee <sup>(1)</sup> %	Other Benefits %	Total %
<b>Directors</b>					
<b>\$500,000 to less than \$750,000</b>					
Mark Beretta	60.4	13.4	-	26.2	100.0
<b>\$250,000 to less than \$500,000</b>					
Tan Tock Han <sup>(2)</sup>	72.7	15.5	-	11.8	100.0
Wilson Tan <sup>(2)</sup>	65.8	14.6	-	19.6	100.0
<b>Less than \$250,000</b>					
Cheong Hooi Kheng	-	-	100.0	-	100.0
Kenny Lim	-	-	100.0	-	100.0
Sunny Wong	-	-	100.0	-	100.0

# CORPORATE GOVERNANCE REPORT

Remuneration bands	Salary & CPF %	Bonus & CPF %	Director's Fee <sup>(1)</sup> %	Other Benefits %	Total %
<b>Executive officers and employees related to Directors</b>					
<b>Less than \$250,000</b>					
Tan Kheng Kuan <sup>(2)</sup>	69.0	15.5	-	15.5	100.0
Tan Suan Suan <sup>(2)</sup>	88.6	11.4	-	-	100.0
Law Sai Leung	82.2	17.8	-	-	100.0
Lim Kor Hin <sup>(2)</sup>	82.4	17.6	-	-	100.0

Notes:-

- (1) Director's fees are subject to approval by the shareholders of the Company at the forthcoming annual general meeting.
- (2) Mr Tan Kheng Kuan and Ms Tan Suan Suan are the children of Mr Tan Tock Han and siblings of Mr Wilson Tan. Mdm Cheong Gim Kheng is the wife of Mr Tan Tock Han and mother of Mr Wilson Tan. Mdm Lim Kor Hin is the wife of Mr Tan Kheng Kuan.

Save as disclosed in Note (2) above, there were no employees of the Company or its subsidiaries who were immediate family members of any director or the Chief Executive Officer.

The Company had adopted the KTL Performance Share Scheme (the "Scheme") on 23 October 2009. The Scheme is administered by the PSSC, comprising Mr Tan Tock Han, Mr Kenny Lim, Mdm Cheong Hooi Kheng and Mr Sunny Wong. Under the Scheme, awards of fully-paid ordinary shares in the capital of the Company in the form of existing shares held as treasury shares and/or new shares will be delivered free of charge, to selected employees of the Group and other selected participants. The aggregate number of shares which may be delivered under the Scheme shall not exceed 15% of the total number of issued shares (excluding treasury shares) of the Company from time to time. Further details on the Scheme are set out in the circular to shareholders dated 7 October 2009 issued by the Company.

During FY2013, no awards were granted under the Scheme. As at the end of FY2013, awards have been granted under the Scheme as follows:-

Name of participant	Number of shares comprised in awards during FY2013 (including terms)	Aggregate number of shares comprised in awards from commencement of Scheme to end of FY2013	Number of shares comprised in awards which have been issued and/or transferred since commencement of Scheme to end of FY2013	Number of shares comprised in awards not vested as at end of FY2013
<i>Director</i>				
Mark Beretta	-	472,928	472,928	-

# CORPORATE GOVERNANCE REPORT

As at the end of FY2013, no awards of shares have been granted under the Scheme to controlling shareholders or their associates and no participants have received shares which in aggregate represent 5% or more of the total number of shares available under the Scheme.

## 10. ACCOUNTABILITY

**Principle 10: The Board should present a balanced and understandable assessment of the company's performance, position and prospects.**

In presenting the quarterly and full-year financial statements to shareholders, the Board aims to provide shareholders with a detailed and balanced analysis and explanation of the Group's financial position and prospects.

The Management provides the Board with relevant information on the performance of the Group on a timely and on-going basis in order that the Board may effectively discharge its duties.

## 11. AUDIT COMMITTEE

**Principle 11: The Board should establish an Audit Committee with written terms of reference, which clearly set out its authority and duties.**

The AC comprises Mr Kenny Lim, as the chairman, and Mr Sunny Wong and Mdm Cheong Hooi Kheng, as members, all of whom are non-executive directors. A majority of the AC, including the chairman, are independent directors. The members of the AC have sufficient financial management expertise, as interpreted by the Board in its business judgment, to discharge the AC's functions.

The written terms of reference of the AC have been approved and adopted. The main duties and powers of the AC include:-

- 1) Reviewing the audit plans of the external auditors and the internal auditors, including the results of the external and internal auditors' review and evaluation of the Group's system of internal controls.
- 2) Reviewing the annual consolidated financial statements and the external auditors' report on those financial statements, and discussing any significant adjustments, major risk areas, changes in accounting policies, compliance with Singapore financial reporting standards, concerns and issues arising from their audits including any matters which the auditors may wish to discuss in the absence of the Management, where necessary, before submission to the Board for approval.
- 3) Reviewing the periodic consolidated financial statements comprising the profit and loss statements and the balance sheets and any such other information required by the SGX-ST Listing Manual, before submission to the Board for approval.
- 4) Reviewing and discussing with external and internal auditors (if any), any suspected fraud, irregularity or infringement of any relevant laws, rules or regulations, which has or is likely to have a material impact on the Group's operating results or financial position and the Management's response.
- 5) Reviewing the co-operation given by the Management to the external auditors.

# CORPORATE GOVERNANCE REPORT

- 6) Reviewing the independence of the external auditors annually and stating (a) the aggregate amount of fees paid to the external auditors for that financial year, and (b) a breakdown of the fees paid in total for audit and non-audit services respectively, or an appropriate negative statement, in the Company's annual report.
- 7) Making recommendations to the Board on the proposals to the shareholders on the appointment, re-appointment and removal of the external auditors, and approve the remuneration and terms of engagement of the external auditors.
- 8) Reviewing and/or ratifying any interested person transactions falling within the scope of Chapter 9 of the Listing Manual.

The AC has full authority to investigate any matter within its terms of reference, full access to and cooperation from the Management, and full discretion to invite any director, executive officer or other employee of the Group to attend its meetings, and is given reasonable resources to enable it to discharge its functions properly and effectively.

The AC meets with the external auditors without the presence of the Management, at least annually.

The AC undertakes such further functions as may be agreed to by the AC and the Board from time to time.

The fees paid by the Company to the external auditors in FY2013 for audit and non-audit services amounted to \$109,000 and \$38,000, respectively. The AC, having undertaken a review of all non-audit services provided by the external auditors, is of the opinion that such services would not affect the independence of the external auditors.

The Company has complied with Rules 712 and 715 of the SGX-ST Listing Manual in relation to its external auditors.

The AC has reviewed arrangements under which the staff of the Company may, in confidence, raise concerns about possible improprieties in matters of financial reporting or other matters, with the objective of ensuring that arrangements are in place for the independent investigation of such matters for appropriate follow-up action.

## 12. INTERNAL CONTROLS

**Principle 12: The Board should ensure that the Management maintains a sound system of internal controls to safeguard the shareholders' investment and the company's assets.**

The Group's internal controls and systems are designed to provide reasonable assurance as to the integrity and reliability of the financial information, and to safeguard and maintain accountability of assets. Procedures are in place to identify major business risks and evaluate potential financial implications, as well as for the authorisation of capital expenditure and investments.

Based on the various internal controls put in place by the Group, the work performed and reports submitted by the external and internal auditors of the Group and the reviews carried out by the Board and the AC, the Board, with the concurrence of the AC, is of the opinion that the internal controls of the Group, addressing financial, operational and compliance risks were adequate as at 30 June 2013.

The Board notes that no system of internal controls can provide absolute assurance against the occurrence of material errors, poor judgment in decision-making, human error, fraud or other irregularities.

# CORPORATE GOVERNANCE REPORT

## 13. INTERNAL AUDIT

**Principle 13: The company should establish an internal audit function that is independent of the activities it audits.**

The Company outsources the internal audit function to an external professional firm to perform the review and test of controls of the Group's processes. The internal auditors report directly to the chairman of the AC. The AC reviews and approves the annual internal audit plans, and reviews the scope and results of the internal audit performed by the internal auditors. The AC will ensure the adequacy of the internal audit function at least annually.

## 14. COMMUNICATION WITH SHAREHOLDERS

**Principle 14: Companies should engage in regular and fair communication with shareholders.**

The Company recognises that effective communication leads to transparency and enhances accountability. The Company regularly conveys pertinent information, gathers views or input, and addresses shareholders' concerns. In this regard, the Company provides timely information to its shareholders via SGXNET announcements and news releases and ensures that price-sensitive information is publicly released and is announced within the mandatory period. The Company does not practise selective disclosure.

**Principle 15: Companies should encourage greater shareholder participation at AGMs, and allow shareholders the opportunity to communicate their views on various matters affecting the company.**

All shareholders of the Company receive the Annual Report and the notice of the annual general meeting. The notice will also be advertised in a local newspaper and made available on SGXNET. The Company encourages shareholders' participation at annual general meetings, and all shareholders are given the opportunity to voice their views and to direct queries regarding the Group to directors, including the chairperson of each of the Board committees. The Company's external auditors are also present to assist the Board in addressing any relevant queries from shareholders. The Company also ensures that there are separate resolutions at general meetings on each distinct issue.

The Board supports the Code's principle of encouraging shareholder participation. The Articles of Association of the Company currently allow a member of the Company to appoint up to two proxies to attend and vote at general meetings.

## 15. DEALINGS IN SECURITIES

In compliance with the best practices set out in the SGX-ST Listing Manual on dealings in securities, directors and employees of the Company are advised not to deal in the Company's shares on short-term considerations or when they are in possession of unpublished price-sensitive information. The Company prohibits dealings in its shares by its officers and employees during the period commencing two weeks before the announcement of the Company's quarterly financial statements and one month before the announcement of the Company's full-year financial statements, and ending on the date of the announcement of the results.

# CORPORATE GOVERNANCE REPORT

## 16. RISK MANAGEMENT

The Company does not have a Risk Management Committee. However, the Management regularly reviews the Group's business and operational activities to identify areas of significant business risks, as well as appropriate measures through which to control and mitigate these risks. The Management reviews all significant control policies and procedures, and highlights all significant matters to the Board and the AC.

## 17. INTERESTED PERSON TRANSACTIONS

The Company has established procedures to ensure that all transactions with interested persons are reported in a timely manner to the AC, and that the transactions are carried out on normal commercial terms and will not be prejudicial to the interests of the Company and its minority shareholders.

During FY2013, there were no material contracts of the Group involving the interests of the Chief Executive Officer, each director or controlling shareholder, either still subsisting at the end of FY2013 or if not then subsisting, entered into since the end of the previous financial year.

## 18. USE OF PROCEEDS

The net proceeds of S\$5.1 million from the rights issues completed in December 2012 have been utilised as follows in accordance with the uses stated in the offer information statement dated 4 December 2012:-

Intended uses	Amount allocated (S\$ million)	Amount utilised as at the date hereof (S\$ million)	Balance of net proceeds as at the date hereof (S\$ million)
Set up a new facility in Malaysia	4.5	0.9	3.6
General working capital	0.6	0.6	–
<b>Total net proceeds</b>	<b>5.1</b>	<b>1.5</b>	<b>3.6</b>

The amount of S\$0.6 million utilised for general working capital was paid to suppliers for purchases of inventories.

# DIRECTORS' REPORT

The directors are pleased to present their report to the members together with the audited consolidated financial statements of KTL Global Limited (the “Company”) and its subsidiaries (collectively, the “Group”) and the balance sheet and statement of changes in equity of the Company for the financial year ended 30 June 2013.

## Directors

The directors of the Company in office at the date of this report are:

Tan Tock Han  
 Tan Kheng Yeow  
 Mark Gareth Joseph Beretta  
 Lim Yeow Hua @ Lim You Qin  
 Cheong Hooi Kheng  
 Wong Fook Choy Sunny

## Arrangements to enable directors to acquire shares and debentures

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose objects are, or one of whose objects is, to enable the directors of the Company to acquire benefits by means of the acquisition of shares or debentures of the Company or any other body corporate.

## Directors' interests in shares and debentures

The following directors, who held office at the end of the financial year, had, according to the register of directors' shareholdings required to be kept under Section 164 of the Singapore Companies Act, Chapter 50 (the “Act”), an interest in shares of the Company and related corporations (other than wholly-owned subsidiaries) as stated below:

Name of director	Direct interest		Deemed interest	
	At the beginning of financial year	At the end of financial year	At the beginning of financial year	At the end of financial year
<b>Ordinary shares of the Company</b>				
Tan Tock Han	3,709,000	8,926,400	92,127,000	132,713,000
Tan Kheng Yeow	163,000	228,200	88,000,000	123,200,000
Mark Gareth Joseph Beretta	712,928	712,928	–	–
Cheong Hooi Kheng	100,000	140,000	–	–
<b>Ordinary shares of the holding company</b>				
Tan Tock Han	30	30	–	–
Tan Kheng Yeow	20	20	–	–

There was no change in any of the above-mentioned interest in the Company between the end of the financial year and 21 July 2013.

# DIRECTORS' REPORT

## **Directors' interests in shares and debentures (cont'd)**

Except as disclosed in this report, no director who held office at the end of the financial year had interests in shares, share options, warrants or debentures of the Company, or of related corporations, either at the beginning of the financial year, or at the end of the financial year.

By virtue of Section 7 of the Act, Mr Tan Tock Han and Mr Tan Kheng Yeow are deemed to have interests in the shares of the subsidiaries of the Company as they held more than 20% interests in the issued share capital of the Company at the end of the financial year.

## **Directors' contractual benefits**

Except as disclosed in the financial statements, since the end of the previous financial year, no director of the Company has received or become entitled to receive a benefit by reason of a contract made by the Company or a related corporation with the director, or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest.

## **Options**

No options were issued by the Company or any of its subsidiaries during the financial year. As at 30 June 2013, there were no options on the unissued shares of the Company or any of its subsidiaries which were outstanding.

## **Audit Committee**

The audit committee carried out its functions in accordance with section 201B (5) of the Singapore Companies Act, Chapter 50. The functions performed are detailed in the Corporate Governance Report.

## **Auditor**

Ernst & Young LLP have expressed their willingness to accept reappointment as auditor.

On behalf of the board of directors:

Tan Tock Han  
Director

Tan Kheng Yeow  
Director

Singapore  
20 September 2013



# STATEMENT BY DIRECTORS

We, Tan Tock Han and Tan Kheng Yeow, being two of the directors of KTL Global Limited, do hereby state that, in the opinion of the directors,

- (i) the accompanying balance sheets, consolidated income statement, consolidated statement of comprehensive income, statements of changes in equity, and consolidated cash flow statement together with notes thereto are drawn up so as to give a true and fair view of the state of affairs of the Group and of the Company as at 30 June 2013 and the results of the business, changes in equity and cash flows of the Group and the changes in equity of the Company for the year ended on that date, and
- (ii) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

On behalf of the board of directors:

Tan Tock Han  
Director

Tan Kheng Yeow  
Director

Singapore  
20 September 2013

# INDEPENDENT AUDITOR'S REPORT

For the financial year ended 30 June 2013

## **Independent Auditor's Report to the Members of KTL Global Limited**

### **Report on the financial statements**

We have audited the accompanying financial statements of KTL Global Limited (the "Company") and its subsidiaries (collectively, the "Group") set out on pages 32 to 93, which comprise the balance sheets of the Group and the Company as at 30 June 2013, and the statements of changes in equity of the Group and the Company, the consolidated income statement, consolidated statement of comprehensive income and consolidated cash flow statement of the Group for the year then ended, and a summary of significant accounting policies and other explanatory information.

### ***Management's responsibility for the financial statements***

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Singapore Companies Act, Chapter 50 (the "Act") and Singapore Financial Reporting Standards, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair profit and loss accounts and balance sheets and to maintain accountability of assets.

### ***Auditor's responsibility***

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

# **INDEPENDENT AUDITOR'S REPORT**

For the financial year ended 30 June 2013

## **Independent Auditor's Report to the Members of KTL Global Limited**

### ***Opinion***

In our opinion, the consolidated financial statements of the Group and the balance sheet and statement of changes in equity of the Company are properly drawn up in accordance with the provisions of the Act and Singapore Financial Reporting Standards so as to give a true and fair view of the state of affairs of the Group and of the Company as at 30 June 2013 and the results, changes in equity and cash flows of the Group and the changes in equity of the Company for the year ended on that date.

### **Report on other legal and regulatory requirements**

In our opinion, the accounting and other records required by the Act to be kept by the Company and by those subsidiaries incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

Ernst & Young LLP  
Public Accountants and  
Chartered Accountants  
Singapore  
20 September 2013

# CONSOLIDATED INCOME STATEMENT

For the financial year ended 30 June 2013

	Note	2013 \$'000	2012 \$'000
<b>Revenue</b>	4	68,044	69,587
Cost of sales		(44,572)	(46,094)
<b>Gross profit</b>		23,472	23,493
Other operating income	5	1,720	1,045
Administration expenses		(18,087)	(18,204)
Sales and marketing expenses		(5,307)	(4,439)
Other operating expenses		(304)	(394)
Share of results of a joint venture company		(47)	(50)
<b>Profit from operating activities</b>	7	1,447	1,451
Interest income from banks		–	2
Finance costs	8	(740)	(1,165)
<b>Profit before taxation</b>		707	288
Taxation	9	(188)	(134)
<b>Profit for the year</b>		519	154
<b>Attributable to:</b>			
Owners of the Company		394	245
Non-controlling interests		125	(91)
		519	154
<b>Earnings per share attributable to owners of the Company (cents per share)</b>			
Basic	11	0.2	0.2
Diluted	11	0.2	0.2

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the financial year ended 30 June 2013

	2013 \$'000	2012 \$'000
<b>Profit for the year</b>	519	154
<b>Other comprehensive income:</b>		
Foreign currency translation	(1)	(3)
Foreign currency reserve reclassified to profit or loss upon liquidation of a subsidiary	(3)	–
<b>Other comprehensive income for the year, net of tax</b>	(4)	(3)
<b>Total comprehensive income for the year</b>	515	151
<b>Total comprehensive income attributable to:</b>		
Owners of the Company	331	242
Non-controlling interests	184	(91)
	515	151

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

# BALANCE SHEETS

As at 30 June 2013

	Note	Group		Company	
		2013 \$'000	2012 \$'000	2013 \$'000	2012 \$'000
<b>ASSETS</b>					
<b>Non-current assets</b>					
Property, plant and equipment	12	18,396	20,054	–	–
Investment in subsidiaries	13	–	–	13,161	13,162
Investment in a joint venture company	14	411	458	7	7
Other receivables	17	1,163	1,271	–	–
Prepayments	17	3,311	516	–	–
		<u>23,281</u>	<u>22,299</u>	<u>13,168</u>	<u>13,169</u>
<b>Current assets</b>					
Inventories	15	21,958	23,144	–	–
Trade receivables	16	27,933	20,856	–	–
Other receivables	17	539	576	101	–
Prepayments	17	268	487	–	1
Amount due from subsidiaries	17	–	–	15,371	14,328
Derivative assets	18	–	12	–	–
Amount due from a joint venture company		20	10	20	10
Income tax recoverable		–	233	–	–
Investment in unquoted equity shares	10	–	101	–	101
Cash and bank balances	19	6,406	2,331	3,656	218
		<u>57,124</u>	<u>47,750</u>	<u>19,148</u>	<u>14,658</u>
<b>TOTAL ASSETS</b>		<u>80,405</u>	<u>70,049</u>	<u>32,316</u>	<u>27,827</u>
<b>EQUITY AND LIABILITIES</b>					
<b>Current liabilities</b>					
Trade payables	20	16,376	8,434	–	–
Bills payables	21	9,412	6,768	–	–
Other payables	22	1,654	2,090	216	343
Derivative liabilities	18	4	–	–	–
Interest-bearing loans and borrowings	23	4,773	10,943	–	–
Income tax payable		248	7	7	7
		<u>32,467</u>	<u>28,242</u>	<u>223</u>	<u>350</u>
<b>NET CURRENT ASSETS</b>		<u>24,657</u>	<u>19,508</u>	<u>18,925</u>	<u>14,308</u>

# BALANCE SHEETS

As at 30 June 2013

	Note	Group		Company	
		2013 \$'000	2012 \$'000	2013 \$'000	2012 \$'000
<b>Non-current liabilities</b>					
Interest-bearing loans and borrowings	23	3,692	3,132	–	–
Deferred tax liabilities	24	1,406	1,424	–	–
Other payables	22	198	225	–	–
		5,296	4,781	–	–
<b>TOTAL LIABILITIES</b>		37,763	33,023	223	350
<b>NET ASSETS</b>		42,642	37,026	32,093	27,477
<b>Equity attributable to owners of the Company</b>					
Share capital	25(a)	33,269	28,168	33,269	28,168
Treasury shares	25(b)	(602)	(602)	(602)	(602)
Reserves	26	9,961	9,630	(574)	(89)
		42,628	37,196	32,093	27,477
<b>Non-controlling interests</b>		14	(170)	–	–
<b>TOTAL EQUITY</b>		42,642	37,026	32,093	27,477
<b>TOTAL EQUITY AND LIABILITIES</b>		80,405	70,049	32,316	27,827

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

# STATEMENTS OF CHANGES IN EQUITY

For the financial year ended 30 June 2013

Group	Note	Share capital \$'000	Treasury shares \$'000	Treasury shares reserve \$'000	Merger reserve \$'000	Translation reserve \$'000	Statutory reserve fund \$'000	Accumulated profits \$'000	Equity attributable to owners of the Company, total \$'000			Total equity \$'000
									Total reserves \$'000	Non-controlling interests \$'000	Total equity \$'000	
		28,168	(602)	(120)	(7,660)	(39)	15	17,434	9,630	(170)	37,196	37,026
		-	-	-	-	-	-	394	394	125	519	
		-	-	-	-	(1)	-	-	(1)	-	(1)	
		-	-	-	-	(62)	-	-	(62)	59	(3)	
		-	-	-	-	(63)	-	394	331	184	515	
		5,101	-	-	-	-	-	-	-	-	5,101	
	25	33,269	(602)	(120)	(7,660)	(102)	15	17,828	9,961	14	42,642	
		28,168	(815)	(17)	(7,660)	(36)	-	17,204	9,491	(79)	36,765	
		-	-	-	-	-	-	245	245	(91)	154	
		-	-	-	-	(3)	-	-	(3)	-	(3)	
		-	-	-	-	(3)	-	245	242	(91)	151	
	26(b)	-	-	-	-	-	15	(15)	-	-	-	
	25	-	110	-	-	-	-	-	-	110	110	
	25	-	103	(103)	-	-	-	-	(103)	-	-	
		28,168	(602)	(120)	(7,660)	(39)	15	17,434	9,630	(170)	37,196	37,026

# STATEMENTS OF CHANGES IN EQUITY

For the financial year ended 30 June 2013

	Note	Share capital \$'000	Treasury shares \$'000	Treasury shares reserve \$'000	Accumulated (losses)/ profits \$'000	Total reserve \$'000	Total equity \$'000
<b>Company</b>							
At 1 July 2012		28,168	(602)	(120)	31	(89)	27,477
Loss for the year		–	–	–	(485)	(485)	(485)
Total comprehensive income for the year		–	–	–	(485)	(485)	(485)
Issuance of new shares pursuant to rights issue, net of share issuance expense	25	5,101	–	–	–	–	5,101
At 30 June 2013		33,269	(602)	(120)	(454)	(574)	32,093
At 1 July 2011		28,168	(815)	(17)	94	77	27,430
Loss for the year		–	–	–	(63)	(63)	(63)
Total comprehensive income for the year		–	–	–	(63)	(63)	(63)
Treasury shares issued pursuant to employees' share scheme	25	–	110	–	–	–	110
Loss on reissuance of treasury shares	25	–	103	(103)	–	(103)	–
At 30 June 2012		28,168	(602)	(120)	31	(89)	27,477

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

# CONSOLIDATED CASH FLOW STATEMENT

For the financial year ended 30 June 2013

	Note	2013 \$'000	2012 \$'000
<b>Cash flows from operating activities</b>			
Profit before taxation		707	288
Adjustments for:			
Depreciation of property, plant and equipment	12	3,791	3,389
(Write-back)/provision for inventory obsolescence, net	15	(14)	42
(Write-back)/allowance for doubtful debts, net		(6)	122
Gain on disposal of property, plant and equipment	5	(274)	(136)
Provision for impairment on investment in unquoted equity shares	7	–	179
Fair value loss/(gain) on derivatives		16	(12)
Interest expense	8	740	1,165
Interest income		–	(2)
Share of results of a joint venture company	14	47	50
Treasury shares issued pursuant to employee's share scheme	6	–	110
Gain on liquidation of a subsidiary	5	(3)	–
Total adjustments		4,297	4,907
<b>Operating cash flow before changes in working capital</b>		5,004	5,195
Changes in working capital:			
Decrease in inventories		1,200	9,100
Increase in trade receivables		(7,071)	(233)
Increase in other receivables and prepayments		(2,340)	(308)
Increase/(decrease) in trade payables		7,942	(599)
(Decrease)/increase in other payables		(463)	221
Total changes in working capital		(732)	8,181
<b>Cash generated from operating activities</b>		4,272	13,376
Income taxes refunded/(paid), net		268	(299)
Interest received		–	2
Currency translation		7	(78)
<b>Net cash flows generated from operating activities</b>		4,547	13,001
<b>Cash flows from investing activities</b>			
Purchase of property, plant and equipment	12	(2,795)	(4,253)
Proceeds from disposal of property, plant and equipment		631	1,172
<b>Net cash flows used in investing activities</b>		(2,164)	(3,081)

# CONSOLIDATED CASH FLOW STATEMENT

For the financial year ended 30 June 2013

	Note	2013 \$'000	2012 \$'000
<b>Cash flows from financing activities</b>			
Proceeds from interest-bearing loans and borrowings		1,850	4,500
Repayments of interest-bearing loans and borrowings		(3,144)	(14,861)
Proceeds from issuance of new shares pursuant to rights issue, net of share issuance expense	25	5,101	–
Interest paid		(740)	(1,165)
<b>Net cash flows generated from/(used in) financing activities</b>		<u>3,067</u>	<u>(11,526)</u>
<b>Net increase/(decrease) in cash and cash equivalents</b>		5,450	(1,606)
<b>Cash and cash equivalents at beginning of the year</b>		<u>(152)</u>	<u>1,454</u>
<b>Cash and cash equivalents at end of the year</b>	19	<u><u>5,298</u></u>	<u><u>(152)</u></u>
<b>Analysis of cash and cash equivalents</b>			
Cash and bank balances		6,406	2,331
Bank overdrafts		(1,108)	(2,483)
<b>Cash and cash equivalents at end of the year</b>		<u><u>5,298</u></u>	<u><u>(152)</u></u>

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 1. Corporate information

### 1.1 *The Company*

KTL Global Limited (the “Company”) is a company incorporated and domiciled in Singapore and is listed on the Singapore Exchange Securities Trading Limited (SGX-ST). The ultimate holding company is Kim Teck Leong Pte. Ltd. which is incorporated in Singapore.

The registered office and the principle place of business of the Company is located at 71 Tuas Bay Drive, Singapore 637430.

The principal activity of the Company is investment holding. The principal activities of the subsidiaries are disclosed in Note 13.

## 2. Summary of significant accounting policies

### 2.1 *Basis of preparation*

The consolidated financial statements of the Group and the balance sheet and statement of changes in equity of the Company have been prepared in accordance with Singapore Financial Reporting Standards (“FRS”).

The financial statements have been prepared on the historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in Singapore Dollars (SGD or \$), the functional currency of the Company. All values in the table are rounded to the nearest thousand (\$'000) as indicated.

### 2.2 *Changes in accounting policies*

The accounting policies adopted are consistent with those of the previous financial year except in the current financial year, the Group has adopted all the new and revised standards that are effective for annual periods beginning on or after 1 July 2012. The adoption of these standards did not have any effect on the financial performance or position of the Group and the Company.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 2. Summary of significant accounting policies (cont'd)

### 2.3 Standards issued but not yet effective

The Group has not adopted the following standards and interpretations that have been issued but not yet effective:

Description	Effective for annual periods beginning on or after
Revised FRS 19 <i>Employee Benefits</i>	1 January 2013
FRS 113 <i>Fair Value Measurement</i>	1 January 2013
Amendments to FRS 107 <i>Disclosures – Offsetting Financial Assets and Financial Liabilities</i>	1 January 2013
Improvements to FRSs 2012	1 January 2013
– Amendment to FRS 1 <i>Presentation of Financial Statements</i>	1 January 2013
– Amendment to FRS 16 <i>Property, Plant and Equipment</i>	1 January 2013
– Amendment to FRS 32 <i>Financial Instruments: Presentation</i>	1 January 2013
Revised FRS 27 <i>Separate Financial Statements</i>	1 January 2014
Revised FRS 28 <i>Investments in Associates and Joint Ventures</i>	1 January 2014
FRS 110 <i>Consolidated Financial Statements</i>	1 January 2014
FRS 111 <i>Joint Arrangements</i>	1 January 2014
FRS 112 <i>Disclosure of Interests in Other Entities</i>	1 January 2014
Amendments to FRS 32 <i>Offsetting Financial Assets and Financial Liabilities</i>	1 January 2014
Amendments to FRS36 <i>Recoverable Amount Disclosures for Non-Financial Assets</i>	1 January 2014

Except for FRS 112, the directors expect that the adoption of the other standards and interpretations above will have no material impact on the financial statements in the period of initial application. The nature of the impending changes in accounting policy on adoption of FRS 112 is described below.

#### FRS 112 *Disclosure of Interests in Other Entities*

FRS 112 *Disclosure of Interests in Other Entities* is effective for financial periods beginning on or after 1 January 2014.

FRS 112 is a new and comprehensive standard on disclosure requirements for all forms of interests in other entities, including joint arrangements, associates, special purpose vehicles and other off balance sheet vehicles. FRS 112 requires an entity to disclose information that helps users of its financial statements to evaluate the nature and risks associated with its interests in other entities and the effects of those interests on its financial statements. As this is a disclosure standard, it will have no impact to the financial position and financial performance of the Company when implemented in 2014.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 2. Summary of significant accounting policies (cont'd)

### 2.4 Basis of consolidation and business combinations

#### (a) Basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries as at end of reporting period. The financial statements of the subsidiaries used in the preparation of the consolidated financial statements are prepared for the same reporting date as the Company. Consistent accounting policies are applied to like transactions and events in similar circumstances.

All intra-group balances, income and expenses and unrealised gains and losses resulting from intra-group transactions and dividends are eliminated in full.

Subsidiaries are consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

Losses within a subsidiary are attributed to the non-controlling interest even if that results in a deficit balance.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. When the Group loses control over a subsidiary, it:

- derecognises the assets (including goodwill) and liabilities of the subsidiary at their carrying amounts at the date when control is lost;
- derecognises the carrying amount of any non-controlling interest;
- derecognises the cumulative translation differences recorded in equity;
- recognises the fair value of the consideration received or receivable;
- recognises the fair value of any investment retained;
- recognises any surplus or deficit in profit or loss;
- re-classifies the Group's share of components previously recognised in other comprehensive income to profit or loss or retained earnings, as appropriate.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 2. Summary of significant accounting policies (cont'd)

### 2.4 Basis of consolidation and business combinations (cont'd)

#### (b) Business combinations

Business combinations are accounted for by applying the acquisition method. Identifiable assets acquired and liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. Acquisition-related costs are recognised as expenses in the periods in which the costs are incurred and the services are received.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

Any contingent consideration to be transferred by the acquirer will be recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration which is deemed to be an asset or liability, will be recognised in accordance with FRS 39 either in profit or loss or as change to other comprehensive income. If the contingent consideration is classified as equity, it is not be remeasured until it is finally settled within equity.

In business combinations achieved in stages, previously held equity interests in the acquiree are re-measured to fair value at the acquisition date and any corresponding gain or loss is recognised in profit or loss.

The Group elects for each individual business combination, whether non-controlling interest in the acquiree (if any) is recognised on the acquisition date at fair value, or at the non-controlling interest's proportionate share of the acquiree's identifiable net assets.

Any excess of the sum of the fair value of the consideration transferred in the business combination, the amount of non-controlling interest in the acquiree (if any), and the fair value of the Group's previously held equity interest in the acquiree (if any), over the net fair value of the acquiree's identifiable assets and liabilities is recorded as goodwill. In instances where the latter amount exceeds the former, the excess is recognised as a gain on bargain purchase in profit or loss on the acquisition date.

### 2.5 Transactions with non-controlling interest

Non-controlling interest represents the equity in subsidiaries not attributable, directly or indirectly, to owners of the Company, and are presented separately in the consolidated statement of comprehensive income and within equity in the consolidated balance sheet, separately from equity attributable to owners of the Company.

Changes in the Company owners' ownership interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions. In such circumstances, the carrying amounts of the controlling and non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiary. Any difference between the amount by which the non-controlling interest is adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 2. Summary of significant accounting policies (cont'd)

### 2.6 Foreign currency

The Group's consolidated financial statements are presented in Singapore Dollars, which is also the Company's functional currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency.

#### (a) Transaction and balances

Transactions in foreign currencies are measured in the respective functional currencies of the Company and its subsidiaries and are recorded on initial recognition in the functional currencies at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the end of the reporting period. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the end of the reporting period are recognised in the profit or loss except for exchange differences arising on monetary items that form part of the Group's net investment in foreign operations, which are recognised initially in other comprehensive income and accumulated under foreign currency translation reserve in equity. The foreign currency translation reserve is reclassified from equity to profit or loss of the Group on disposal of the foreign operation.

#### (b) Consolidated financial statements

For consolidation purposes, the assets and liabilities of foreign operations are translated into SGD at the rate of exchange ruling at the end of the reporting period and their profit or loss are translated at the weighted average exchange rates for the year. The exchange differences arising on the translation are recognised in other comprehensive income. On disposal of a foreign operation, the cumulative amount recognised in other comprehensive income relating to that particular foreign operation is recognised in the profit or loss.

In the case of a partial disposal without loss of control of a subsidiary that includes a foreign operation, the proportionate share of the cumulative amount of the exchange differences are re-attributed to non-controlling interest and are not recognised in profit or loss. For partial disposals of associates or jointly controlled entities that are foreign operations, the proportionate share of the accumulated exchange differences is reclassified to profit or loss.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 2. Summary of significant accounting policies (cont'd)

### 2.7 Property, plant and equipment

All items of property, plant and equipment are initially recorded at cost. Such cost includes the cost of replacing part of the property, plant and equipment and borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying property, plant and equipment. The accounting policy for borrowing costs is set out in Note 2.19. The cost of an item of property, plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits associated with the item will flow the Group and the cost of the item can be measured reliably.

Subsequent to recognition, property, plant and equipment are stated at cost less accumulated depreciation and any accumulated impairment losses. When significant parts of property, plant and equipment are required to be replaced in intervals, the Group recognises such parts as individual assets with specific useful lives and depreciation, respectively. Likewise, when a major inspection is performed, its cost is recognised in the carrying amount of the property, plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognised in profit or loss as incurred.

Depreciation is computed on a straight-line basis over the estimated useful lives of the assets as follows:

Leasehold building	–	50 years (lower of lease term or useful life)
Plant and machinery	–	5 to 15 years
Motor vehicles	–	5 to 10 years
Furniture and fittings	–	5 years
Office equipment	–	5 years
Renovation	–	5 years
Computers	–	5 years

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The residual values, useful life and depreciation method are reviewed at the end of each reporting period to ensure that the amount, method and period of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the items of property, plant and equipment.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset is included in the profit or loss in the year the asset is derecognised.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 2. Summary of significant accounting policies (cont'd)

### 2.8 Impairment of non-financial assets

The Group assesses at each reporting date whether there is an indication that an asset may be impaired. If any such indication exists, or when annual impairment assessment for an asset is required, the Group makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of an asset exceeds its recoverable amount, the asset is written down to its recoverable amount. In assessing value in use, the estimated future cash flows expected to be generated by the asset are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs to sell, recent market transactions are taken into account, if available. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples or other available fair value indicators.

The Group bases its impairment calculation on detailed budgets and forecast calculations which are prepared separately for each of the Group's cash-generating units to which the individual assets are allocated. These budgets and forecast calculations are generally covering a period of five years. For longer periods, a long-term growth rate is calculated and applied to project future cash flows after the fifth year.

Impairment losses of continuing operations are recognised in the profit or loss except for assets that are previously revalued where the revaluation was taken to other comprehensive income. In this case, the impairment is also recognised in other comprehensive income up to the amount of any previous revaluation.

For assets excluding goodwill, an assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increased amount cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in the profit or loss unless the asset is measured at revalued amount, in which case the reversal is treated as a revaluation increase.

### 2.9 Subsidiaries

A subsidiary is an entity over which the Group has the power to govern the financial and operating policies so as to obtain benefits from its activities.

In the Company's separate financial statements, investments in subsidiaries are accounted for at cost less impairment losses.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 2. Summary of significant accounting policies (cont'd)

### 2.10 Joint venture

A joint venture is a contractual arrangement whereby two or more parties undertake an economic activity that is subject to joint control, where the strategic financial and operating decisions relating to the activity require the unanimous consent of the parties sharing control. The Group recognises its interest in its jointly controlled entities by equity accounting its results from the date the Group obtains joint control until the date the Group ceases to have joint control over the entity.

Under the equity method, the investment in joint venture is measured in the balance sheet at cost plus post-acquisition changes in the Group's share of net assets of the joint venture company. Goodwill relating to the joint venture company is included in the carrying amount of the investment. Any excess of the Group's share of the net fair value of the joint venture company's identifiable asset, liabilities and contingent liabilities over the cost of the investment is included as income in the determination of the Group's share of results of the joint venture in the period in which the investment is acquired.

The financial statements of the joint venture are prepared as of the same reporting date as the Company.

Upon loss of joint control, the Group measures and recognises any retained investment at its fair value. Any difference between the carrying amount of the former jointly controlled entity upon loss of joint control and the aggregate of the fair value of the retained investment and proceeds from disposal is recognised in profit or loss.

### 2.11 Financial assets

#### *Initial recognition and measurement*

Financial assets are recognised when, and only when, the Group becomes a party to the contractual provisions of the financial instrument. The Group determines the classification of its financial assets at initial recognition.

When financial assets are recognised initially, they are measured at fair value, plus, in the case of financial assets not at fair value through profit or loss, directly attributable transaction costs.

#### *Subsequent measurement*

The subsequent measurement of financial assets depends on their classification as follows:

#### (a) Financial assets at fair value through profit or loss

Financial assets held for trading are classified as financial assets at fair value through profit or loss. Financial assets held for trading are financial assets acquired principally for the purpose of selling or repurchasing in the near term or derivatives (including separated embedded derivatives) unless they are designated as effective hedging instruments.

Subsequent to initial recognition, financial assets at fair value through profit or loss are measured at fair value. Any gains or losses arising from changes in fair value of the financial assets are recognised in profit or loss.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 2. Summary of significant accounting policies (cont'd)

### 2.11 Financial assets (cont'd)

#### (b) Loans and receivables

Non-derivative financial assets with fixed or determinable payments that are not quoted in an active market are classified as loans and receivables. Subsequent to initial recognition, loans and receivables are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in profit or loss when the loans and receivables are derecognised or impaired, and through the amortisation process.

#### (c) Available-for-sale financial assets

Available-for-sale financial assets include equity securities. Equity investments classified as available-for sale are those which are neither classified as held for trading nor designated at fair value through profit or loss.

After initial recognition, available-for-sale financial assets are subsequently measured at fair value. Any gains or losses from changes in fair value of the financial assets are recognised in other comprehensive income, except that impairment losses, foreign exchange gains and losses on monetary instruments and interest calculated using the effective interest method are recognised in profit or loss. The cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to profit or loss as a reclassification adjustment when the financial asset is derecognised.

Investments in equity instruments whose fair value cannot be reliably measured are measured at cost less impairment loss.

#### *Derecognition*

A financial asset is derecognised when the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income is recognised in profit or loss.

#### *Regular way purchase or sale of a financial asset*

All regular way purchases and sales of financial assets are recognised or derecognised on the trade date i.e., the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace concerned.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 2. Summary of significant accounting policies (cont'd)

### 2.12 Impairment of financial assets

The Group assesses at each reporting date whether there is any objective evidence that a financial asset is impaired.

#### (a) *Financial assets carried at amortised cost*

For financial assets carried at amortised cost, the Group first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If the Group determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be recognised, are not included in a collective assessment of impairment.

If there is objective evidence that an impairment loss on financial assets carried at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account. The impairment loss is recognised in profit or loss.

When the asset becomes uncollectible, the carrying amount of impaired financial assets is reduced directly or if an amount was charged to the allowance account, the amount charged to the allowance account is written off against the carrying value of the financial asset.

To determine whether there is objective evidence that an impairment loss on financial assets has been incurred, the Group considers factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed to the extent that the carrying amount of the asset does not exceed its amortised cost at the reversal date. The amount of reversal is recognised in profit or loss.

#### (b) *Financial assets carried at cost*

If there is objective evidence that an impairment loss on a financial asset carried at cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment losses are not reversed in subsequent periods.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 2. Summary of significant accounting policies (cont'd)

### 2.12 Impairment of financial assets (cont'd)

#### (c) Available-for-sale financial assets

In the case of equity investments classified as available-for-sale, objective evidence of impairment include (i) significant financial difficulty of the issuer or obligor; (ii) information about significant changes with an adverse effect that have taken place in the technological, market, economic or legal environment in which the issuer operates, and indicates that the cost of the investment in equity instrument may not be recovered; and (iii) a significant or prolonged decline in the fair value of the investment below its costs. 'Significant' is to be evaluated against the original cost of the investment and 'prolonged' against the period in which the fair value has been below its original cost.

If an available-for-sale financial asset is impaired, an amount comprising the difference between its acquisition cost (net of any principal repayment and amortisation) and its current fair value, less any impairment loss previously recognised in profit or loss, is transferred from other comprehensive income and recognised in profit or loss. Reversals of impairment losses in respect of equity instruments are not recognised in profit or loss; increase in their fair value after impairment are recognised directly in other comprehensive income.

### 2.13 Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand and demand deposits which are subject to an insignificant risk of changes in value. These also include bank overdrafts that form an integral part of the Group's cash management.

### 2.14 Inventories

Inventories are stated at the lower of cost and net realisable value. Costs incurred in bringing the inventories to their location and conditions are accounted for on a weighted average cost basis.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

Where necessary, allowance is provided for damaged, obsolete and slow moving items to adjust the carrying value of inventories to the lower of cost and net realisable value.

### 2.15 Government grants

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with.

Government grants related to an asset may be presented in the balance sheet by deducting the grant in arriving at the carrying amount of the asset.

Where the grant relates to an expense item, it is recognised in the profit or loss on a systematic basis over the period in which the Company recognises as expenses the related costs for which the grants are intended to compensate. Grants related to income are presented as "Other operating income".

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 2. Summary of significant accounting policies (cont'd)

### 2.16 Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of economic resources will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

### 2.17 Financial liabilities

#### *Initial recognition and measurement*

Financial liabilities are recognised when, and only when, the Group becomes a party to the contractual provisions of the financial instrument. The Group determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value and in the case of financial liabilities not at fair value through profit or loss, plus directly attributable transaction costs.

#### *Subsequent measurement*

The measurement of financial liabilities depends on their classification as follows:

#### (a) Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss includes financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Financial liabilities are classified as held for trading if they are acquired for the purpose of selling in the near term. This category includes derivative financial instruments entered into by the Group that are not designated as hedging instruments in hedge relationships.

Subsequent to initial recognition, financial liabilities at fair value through profit or loss are measured at fair value. Any gains or losses arising from changes in fair value of the financial liabilities are recognised in profit or loss.

The Group has not designated any financial liabilities upon initial recognition at fair value through profit or loss.

#### (b) Other financial liabilities

Subsequent to initial recognition, non-derivative financial liabilities are measured at amortised cost using the effective interest rate method. Gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 2. Summary of significant accounting policies (cont'd)

### 2.17 Financial liabilities (cont'd)

#### *Derecognition*

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in profit or loss.

### 2.18 Financial guarantee

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the terms of a debt instrument.

Financial guarantees are recognised initially at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequent to initial recognition, financial guarantees are recognised as income in profit or loss over the period of the guarantee. If it is probable that the liability will be higher than the amount initially recognised less amortisation, the liability is recorded at the higher amount with the difference charged to profit or loss.

### 2.19 Borrowing costs

Borrowing costs are capitalised as part of the cost of a qualifying asset if they are directly attributable to the acquisition, construction or production of that asset. Capitalisation of borrowing costs commences when the activities to prepare the asset for its intended use or sale are in progress and the expenditures and borrowing costs are incurred. Borrowing costs are capitalised until the assets are substantially completed for their intended use or sale. All other borrowing costs are expensed in the period they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

### 2.20 Employee benefits

#### *Defined contribution plans*

The Group makes contributions to the Central Provident Fund ("CPF") scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension scheme are recognised as an expense in the period in which the related service is performed.

#### *Share-based payments*

Employees of the Group receive remuneration in the form of the fully paid treasury shares as consideration for services rendered. The cost of these share-based payment transactions with employees is measured by reference to the fair value of the shares at the date on which the shares are granted which takes into account market conditions. This cost is recognised in profit or loss, with a corresponding decrease in the treasury shares reserves.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 2. Summary of significant accounting policies (cont'd)

### 2.21 Leases

The determination of whether an arrangement is, or contains a lease is based on the substance of the arrangement at inception date: whether fulfilment of the arrangement is dependent on the use of a specific asset or assets or the arrangement conveys a right to use the asset, even if that right is not explicitly specified in an arrangement.

#### (a) As lessee

Finance leases which transfer to the Group substantially all the risks and rewards incidental to ownership of the leased item, are capitalised at the inception of the lease at the fair value of the leased asset or, if lower, at the present value of the minimum lease payments. Any initial direct costs are also added to the amount capitalised. Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged to the profit or loss. Contingent rents, if any, are charged as expenses in the periods in which they are incurred.

Capitalised leased assets are depreciated over the shorter of the estimated useful life of the asset and the lease term, if there is no reasonable certainty that the Group will obtain ownership by the end of the lease term.

Operating lease payments are recognised as an expense in profit or loss on a straight-line basis over the lease term. The aggregate benefit of incentives provided by the lessor is recognised as a reduction of rental expense over the lease term on a straight-line basis.

#### (b) As lessor

Leases where the Group retains substantially all the risks and rewards of ownership of the asset are classified as operating leases. Initial direct costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same bases as rental income. The accounting policy for rental income is set out in Note 2.22(d).

### 2.22 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured, regardless of when the payment is made. Revenue is measured at the fair value of consideration received or receivable, taking into account contractually defined terms of payment and excluding discounts, rebates, sales taxes or duty. The Group assesses its revenue arrangements to determine if it is acting as principal or agent. The Group has concluded that it is acting as a principal in all of its revenue arrangements. The following specific recognition criteria must also be met before revenue is recognised:

#### (a) Sale of goods

Revenue from sale of goods is recognised upon the transfer of significant risk and rewards of ownership of the goods to the customer, usually on delivery of goods. Revenue is not recognised to the extent where there are significant uncertainties regarding recovery of the consideration due, associated costs or the possible return of goods.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 2. Summary of significant accounting policies (cont'd)

### 2.22 Revenue (cont'd)

#### (b) Rendering of services

Revenue is recognised based on the invoiced value of services rendered and represent service revenue from the inspection and certification of offshore rigging equipment.

#### (c) Interest income

Interest income is recognised using the effective interest method.

#### (d) Rental income

Rental income arising from operating lease on equipment is accounted for on a straight-line basis over the lease terms. The aggregate costs of incentives provided to lessees are recognised as a reduction of rental income over the lease term on a straight-line basis.

### 2.23 Taxes

#### (a) Current income tax

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the end of the reporting period, in the countries where the Group operates and generates taxable income.

Current income taxes are recognised in profit or loss except to the extent that the tax relates to items recognised outside profit or loss, either in other comprehensive income or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

#### (b) Deferred tax

Deferred tax is provided using the liability method on temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all temporary differences, except:

- Where the deferred tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- In respect of taxable temporary differences associated with investments in subsidiaries and interests in joint ventures, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 2. Summary of significant accounting policies (cont'd)

### 2.23 Taxes (cont'd)

#### (b) Deferred tax (cont'd)

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised except:

- Where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- In respect of deductible temporary differences associated with investments in subsidiaries and interests in joint ventures, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the end of each reporting period.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity and deferred tax arising from a business combination is adjusted against goodwill on acquisition.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current income tax assets against current income tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Tax benefits acquired as part of a business combination, but not satisfying the criteria for separate recognition at that date, would be recognised subsequently if new information about facts and circumstances changed. The adjustment would either be treated as a reduction to goodwill (as long as it does not exceed goodwill) if it incurred during the measurement period or in profit or loss.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 2. Summary of significant accounting policies (cont'd)

### 2.23 Taxes (cont'd)

#### (c) Sales tax

Revenues, expenses and assets are recognised net of the amount of sales tax except:

- Where the sales tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the sales tax is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- Receivables and payables that are stated with the amount of sales tax included.

The net amount of sales tax recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the balance sheet.

### 2.24 Segment reporting

For management purposes, the Group is organised into operating segments based on their products and services which are independently managed by the respective segment managers responsible for the performance of the respective segments under their charge. The segment managers report directly to the management of the Company who regularly review the segment results in order to allocate resources to the segments and to assess the segment performance. Additional disclosures on each of these segments are shown in Note 32, including the factors used to identify the reportable segments and the measurement basis of segment information.

### 2.25 Contingencies

A contingent liability is:

- (a) a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group; or
- (b) a present obligation that arises from past events but is not recognised because:
  - (i) It is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation; or
  - (ii) The amount of the obligation cannot be measured with sufficient reliability.

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group.

Contingent liabilities and assets are not recognised on the balance sheet of the Group, except for contingent liabilities assumed in a business combination that are present obligations and which the fair values can be reliably determined.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 2. Summary of significant accounting policies (cont'd)

### 2.26 *Share capital and share issue expenses*

Proceeds from issuance of ordinary shares are recognised as share capital in equity. Incremental costs directly attributable to the issuance of ordinary shares are deducted against share capital.

### 2.27 *Treasury shares*

The Group's own equity instruments, which are reacquired (treasury shares) are recognised at cost and deducted from equity. No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of the Group's own equity instruments. Any difference between the carrying amount of treasury shares and the consideration received, if reissued, is recognised directly in equity. Voting rights related to treasury shares are nullified for the Group and no dividends are allocated to them respectively.

### 2.28 *Related parties*

A related party is defined as follows:

- (a) A person or a close member of that person's family is related to the Group and Company if that person:
  - (i) Has control or joint control over the Company;
  - (ii) Has significant influence over the Company; or
  - (iii) Is a member of the key management personnel of the Group or Company or of a parent of the Company.
- (b) An entity is related to the Group and the Company if any of the following conditions applies:
  - (i) The entity and the Company are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
  - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
  - (iii) Both entities are joint ventures of the same third party.
  - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - (v) The entity is a post-employment benefit plan for the benefit of employees of either the Company or an entity related to the Company. If the Company is itself such a plan, the sponsoring employers are also related to the Company;
  - (vi) The entity is controlled or jointly controlled by a person identified in (a);
  - (vii) A person identified in (a) (i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 3. Significant accounting judgments and estimates

The preparation of the Group's consolidated financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of each reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

### 3.1 Judgments made in applying accounting policies

In the process of applying the Group's accounting policies, management has made the following judgments, apart from those involving estimations, which have the most significant effect on the amounts recognised in the consolidated financial statements.

#### (i) *Determination of functional currency*

The Group measures foreign currency transactions in the respective functional currencies of the Company and its subsidiaries. In determining the functional currencies of the entities of the Group, judgment is required to determine the currency that mainly influences sales prices for goods and services and of the country whose competitive forces and regulations mainly determine the sales prices of its goods and services. The functional currencies of the entities in the Group are determined based on management's assessment of the economic environment in which the entities operate and the entities' process of determining sales prices.

#### (ii) *Impairment of non-financial assets*

The Group assesses whether there are any indicators of impairment for its non-financial assets at the end of each reporting period. Non-financial assets are assessed for impairment when there are indicators that the carrying amounts may not be recoverable.

When value-in-use calculations are undertaken, management must estimate the expected future cash flows from the asset or cash-generating unit and choose a suitable discount rate in order to calculate the present value of those cash flows.

### 3.2 Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of each reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below. The Group based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

#### (i) *Useful lives of property, plant and equipment*

The cost of property, plant and equipment is depreciated on a straight-line basis over the property, plant and equipment's estimated economic useful lives. Management estimates the useful lives of these property, plant and equipment to be within 5 to 50 years. Changes in the expected level of usage and technological developments could impact the economic useful lives and the residual values of these assets, therefore future depreciation charges could be revised. The carrying amount of the Group's property, plant and equipment at 30 June 2013 was \$18,396,000 (2012: \$20,054,000).

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 3. Significant accounting judgments and estimates (cont'd)

### 3.2 Key sources of estimation uncertainty (cont'd)

#### (ii) Allowances for inventory obsolescence

Allowance for inventory obsolescence is estimated based on the best available facts and circumstances, including but not limited to, the inventories' physical conditions, their market selling prices and estimated costs to be incurred for their sales. The allowances are re-evaluated and adjusted as additional information received affects the amount estimated. The carrying amount of the Group's inventories at 30 June 2013 was \$21,958,000 (2012: \$23,144,000).

#### (iii) Impairment of loans and receivables

The Group assesses at the end of each reporting period whether there is any objective evidence that a financial asset is impaired. To determine whether there is objective evidence of impairment, the Group considers factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments.

Where there is objective evidence of impairment, the amount and timing of future cash flows are estimated based on historical loss experience for assets with similar credit risk characteristics. The carrying amount of the Group's loans and receivables at the end of the reporting period is disclosed in Note 29.

#### (iv) Income taxes

The Group has exposure to income taxes in numerous jurisdictions. Significant judgment is involved in determining the Group-wide provision for income taxes. There are certain transactions and computations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities for expected tax issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recognised, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made. The carrying amount of the Group's income tax payables, tax recoverable and deferred tax liabilities at 30 June 2013 was \$248,000 (2012: \$7,000), \$nil (2012: \$233,000) and \$1,406,000 (2012: \$1,424,000) respectively. The carrying amount of the Company's income tax payable at 30 June 2013 was \$7,000 (2012: \$7,000).

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 4. Revenue

Revenue of the Group represents revenue from sale of goods net of discounts and Goods and Services Tax ("GST") and after eliminating intercompany transactions.

	Group	
	2013	2012
	\$'000	\$'000
Sale of goods	50,233	61,491
Service revenue	14,385	4,765
Rental of equipment	3,426	3,331
	68,044	69,587

## 5. Other operating income

	Group	
	2013	2012
	\$'000	\$'000
Commission received	352	–
Bad debt recovered	–	3
Write-back of allowance of doubtful debt	6	–
Operating lease income	975	545
Gain on disposal of property, plant and equipment	274	136
Fair value gain on derivative	–	12
Gain on liquidation of a subsidiary	3	–
Sundry income	110	349
	1,720	1,045

## 6. Salaries and related expenses

	Group	
	2013	2012
	\$'000	\$'000
Employee benefits expense (including directors):		
- Salaries and bonus	8,840	9,098
- CPF contributions	527	504
- Other short-term benefits	313	209
- Treasury shares issued pursuant to employees' share scheme	–	110
	9,680	9,921

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 7. Profit from operating activities

The following items have been included in arriving at profit before tax from operating activities:

	Note	Group	
		2013 \$'000	2012 \$'000
Allowance for doubtful debts		–	122
Depreciation of property, plant and equipment		3,791	3,389
Operating lease expenses		3,711	3,695
Foreign exchange loss, net		284	138
Fair value loss on derivative		16	–
Customer claim expense	22	–	300
Provision for impairment of investment		–	179
Withholding tax recoverable		–	(342)
Audit fees			
- auditor of the Company		118	119
- other auditors		16	28
Non-audit fees incurred/paid to auditor of the Company		43	21

## 8. Finance costs

	Group	
	2013 \$'000	2012 \$'000
Interest expense on:		
- bank loans and borrowings and bank overdrafts	655	1,090
- hire purchase creditors	85	75
	740	1,165

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 9. Taxation

Major components of income tax expense for the years ended 30 June 2013 and 2012 are:

	<b>Group</b>	
	<b>2013</b>	<b>2012</b>
	\$'000	\$'000
<b>Current income tax</b>		
- Current year income taxation	202	77
- Under/(over) provision in respect of previous years	4	(13)
	206	64
<b>Deferred income tax</b>		
- Movement in temporary differences	78	18
- (Over)/under provision in respect of previous years	(96)	52
Income tax expense	188	134

### **Relationship between tax expense and accounting profit**

The reconciliation between tax expense and the product of accounting profit multiplied by the applicable corporate tax rate for the years ended 30 June 2013 and 2012 is as follows:

Profit before taxation	707	288
Tax at Singapore statutory tax rate at 17% (2012: 17%)	120	49
Non-deductible expenses	225	184
Income not subject to taxation	(22)	(60)
(Over)/under provision in respect of previous years	(92)	39
Effect of partial tax exemption and tax relief	(179)	(105)
Deferred tax assets not recognised	-	79
Share of results of a joint venture company	8	8
Effect of difference in tax rates in other countries	139	(48)
Others	(11)	(12)
Income tax expense recognised in the income statement	188	134

At the end of the reporting period, the Group has unutilised tax losses of approximately \$283,000 (2012: \$905,000) that are available to offset against future taxable profits of the companies in which the losses arose, for which no deferred tax asset is recognised due to uncertainty of its recoverability. The use of these unutilised tax losses is subject to the agreement by the tax authority and compliance with certain provisions of the tax legislation of the respective countries in which the companies operate.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 10. Investment in unquoted equity shares

	<b>Group and Company</b>	
	<b>2013</b>	<b>2012</b>
	\$'000	\$'000
Unquoted equity shares, at cost		
At 1 July	101	280
Impairment loss on investment	–	(179)
Disposal	(101)	–
At 30 June	<u>–</u>	<u>101</u>

There was no gain or loss recognised upon disposal of investment.

## 11. Earnings per share

Basic earnings per share are calculated by dividing the profit for the year, net of tax, attributable to owners of the Company by the weighted average number of ordinary shares outstanding during the year.

Diluted earnings per share are calculated by dividing profit for the year, net of tax, attributable to owners of the Company by the weighted average number of ordinary shares outstanding during the financial year plus the weighted average number of ordinary shares that would be issued on the conversion of all the dilutive potential ordinary shares into ordinary shares.

The following table reflects the profit and number of shares used in the computation of basic and diluted earnings per share for the years ended 30 June 2013 and 30 June 2012:

	<b>Group</b>	
	<b>2013</b>	<b>2012</b>
	\$'000	\$'000
Profit for the year, net of tax, attributable to owners of the Company	<u>394</u>	<u>245</u>
	Number of shares '000	Number of shares '000
Weighted average number of ordinary shares for basic and diluted earnings per share computation*	<u>192,138</u>	<u>160,069</u>
Basic and fully diluted earnings per share (cents) attributable to owners of the Company	<u>0.2</u>	<u>0.2</u>

As there are no dilutive potential ordinary shares, the basic and fully diluted earnings per share are the same.

\* The weighted average number of shares takes into account the weighted average effect of changes in treasury shares transactions during the year.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 12. Property, plant and equipment

Group	Leasehold building \$'000	Plant and machinery \$'000	Motor vehicles \$'000	Furniture and fittings \$'000	Office equipment \$'000	Renovation \$'000	Computers \$'000	Total \$'000
At cost:								
At 1 July 2011	2,910	15,953	1,881	1,474	363	1,197	816	24,594
Additions	-	5,548	394	30	-	61	125	6,158
Disposals/write-offs	-	(1,275)	(245)	-	(4)	-	(7)	(1,531)
Exchange differences	25	41	1	(1)	(2)	6	5	75
At 30 June 2012	2,935	20,267	2,031	1,503	357	1,264	939	29,296
Additions	-	1,936	136	15	22	592	167	2,868
Disposals/write-offs	-	(437)	(595)	(10)	(4)	(5)	(42)	(1,093)
Exchange differences	-	(1)	-	-	-	-	-	(1)
At 30 June 2013	2,935	21,765	1,572	1,508	375	1,851	1,064	31,070
Accumulated depreciation and impairment:								
At 1 July 2011	7	4,032	381	785	220	499	422	6,346
Depreciation charge	76	2,384	197	272	63	234	163	3,389
Disposals/write-offs	-	(400)	(88)	-	(1)	-	(6)	(495)
Exchange difference	-	2	-	(4)	-	1	3	2
At 30 June 2012	83	6,018	490	1,053	282	734	582	9,242
Depreciation charge	58	2,758	167	266	56	323	163	3,791
Disposals/write-offs	-	(180)	(137)	(4)	-	(2)	(42)	(365)
Exchange difference	-	5	-	-	-	1	-	6
At 30 June 2013	141	8,601	520	1,315	338	1,056	703	12,674
Net carrying amount:								
At 30 June 2012	2,852	14,249	1,541	450	75	530	357	20,054
At 30 June 2013	2,794	13,164	1,052	193	37	795	361	18,396

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 12. Property, plant and equipment (cont'd)

### Assets held under finance lease

During the financial year, the Group acquired motor vehicle and plant and machinery with an aggregate cost of \$136,000 (2012: \$394,000) and \$37,000 (2012: \$1,986,000) respectively by means of finance leases. The purchase of these property, plant and equipment amounting to \$73,000 (2012: \$1,905,000) was funded by finance leases. The cash outflow on acquisition of property, plant and equipment amounted to \$2,795,000 (2012: \$4,253,000).

The carrying amount of motor vehicles and plant and machinery held under finance leases at the end of the reporting period were \$2,755,000 (2012: \$3,277,000).

## 13. Investment in subsidiaries

	Company	
	2013 \$'000	2012 \$'000
Unquoted equity shares, at cost		
- KTL Offshore Pte. Ltd.	13,160	13,160
- KTL Logan Pte. Ltd.	—	1
- KTL Investment Pte. Ltd. (previously known as Rigsteel Pte. Ltd)	1	1
	<u>13,161</u>	<u>13,162</u>

Name	Country of incorporation	Principal activities	Proportion (%) of ownership interest	
			2013	2012
<b>Held by the Company</b>				
# KTL Offshore Pte. Ltd.	Singapore	Trading of rigging equipment and related services	100	100
# KTL Logan Pte. Ltd.	Singapore	Design and manufacturing of winches	100	70
*, $\beta$ KTL Investment Pte. Ltd. (previously known as Rigsteel Pte. Ltd)	Singapore	Dormant	100	100

KTL Logan Pte. Ltd. is in the process of being struck off.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 13. Investment in subsidiaries (cont'd)

Name	Country of incorporation	Principal activities	Proportion (%) of ownership interest	
			2013	2012
<i>Held through KTL Offshore Pte. Ltd.</i>				
*, $\beta$ PT. KTL Offshore Indonesia	Indonesia	Inspection and certification of lifting equipment and certification of wire ropes	95	95
@ KTL Offshore (Middle East) FZC	United Arab Emirates	Trading of rigging equipment and related services	98	98
*, $\beta$ KTL Offshore (Malaysia) Sdn Bhd	Malaysia	Trading of rigging equipment and related services	100	–

# Audited by Ernst & Young LLP, Singapore.

@ Audited by M/S SPA Auditing, United Arab Emirates

\* Not required to be audited by laws of country of incorporation.

$\beta$  Not material to the Group and not required to be disclosed under SGX Listing Rule 717

## 14. Investment in a joint venture company

	Group		Company	
	2013	2012	2013	2012
	\$'000	\$'000	\$'000	\$'000
Unquoted equity shares, at cost	7	7	7	7
Share of post-acquisition reserves	404	451	–	–
	411	458	7	7

Name	Country of incorporation	Principal activities	Proportion of ownership interest (%)	
			2013	2012
# Advanced Mooring Systems Pte Ltd ("AMS")	Singapore	Design, production and supply of mooring systems for the offshore oil and gas industry	50	50

# Audited by Ernst & Young LLP, Singapore.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 14. Investment in a joint venture company (cont'd)

The aggregate amounts of each of current assets, non-current assets, current liabilities, non-current liabilities, income and expenses related to the Group's interests in the joint venture company are as follows:

	2013 \$'000	2012 \$'000
<b>Total assets and liabilities:</b>		
Current assets	8	5
Non-current assets	574	625
Total assets	<u>582</u>	<u>630</u>
Current liabilities	31	21
Non-current liabilities	65	74
Total liabilities	<u>96</u>	<u>95</u>
<b>Income and expenses:</b>		
Income	–	–
Expenses	<u>47</u>	<u>50</u>

There are no contingent liabilities relating to the Company's interest in the joint venture company.

## 15. Inventories

	<b>Group</b>	
	2013 \$'000	2012 \$'000
<b>Balance sheet:</b>		
Trading goods and supplies	<u>21,958</u>	<u>23,144</u>
<b>Income statement:</b>		
Inventories recognised as an expense in cost of sales	41,787	44,024
Inclusive of the following charge:		
- Inventories written-down	–	42
- Reversal of write-down of inventories	<u>(14)</u>	<u>–</u>

The reversal of write-down of inventories was made when the related inventories were sold above their carrying amounts in the current financial year.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 16. Trade receivables

Trade receivables are non-interest bearing and are generally on 30 to 90 days' terms. They are recognised at their original invoice amounts which represent their fair values on initial recognition.

Trade receivables denominated in foreign currencies as at 30 June are as follows:

	<b>Group</b>	
	<b>2013</b>	<b>2012</b>
	\$'000	\$'000
United States Dollars	4,961	4,011
Euro	–	929
United Arab Emirates Dirham	1,040	358

### **Receivables that are past due but not impaired**

The Group has trade receivables amounting to \$18,706,000 (2012: \$14,666,000) that are past due at the end of the reporting period but not impaired. These receivables are unsecured and the analysis of their aging at the end of the reporting period is as follows:

Trade receivables past due but not impaired:

Lesser than 30 days	5,990	4,281
30 to 60 days	2,686	4,110
61 to 90 days	2,945	1,625
More than 90 days	7,085	4,650
	<u>18,706</u>	<u>14,666</u>

### **Receivables that are impaired**

The Group's trade receivables that are impaired at the end of the reporting period and the movement of the allowance accounts used to record the impairment are as follows:

	<b>Group</b>	
	<b>Individually impaired</b>	
	<b>2013</b>	<b>2012</b>
	\$'000	\$'000
Trade receivables – nominal amounts	122	168
Less: Allowance for impairment	(122)	(168)
	<u>–</u>	<u>–</u>
Movement in allowance accounts:		
At 1 July	168	46
Charge for the year	–	122
Write-back of provision	(6)	–
Utilised	(40)	–
At 30 June	<u>122</u>	<u>168</u>

Trade receivables that are individually determined to be impaired at the end of the reporting period relate to debtors that are assessed to be in financial difficulties and have defaulted on payments. These receivables are not secured by any collateral or credit enhancements.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 17. Other receivables and prepayments

	Group		Company	
	2013 \$'000	2012 \$'000	2013 \$'000	2012 \$'000
<i>Non-current</i>				
Withholding tax recoverable*	367	367	–	–
Deposits	796	904	–	–
Other receivables	1,163	1,271	–	–
Prepayments^	3,311	516	–	–

\* In prior year, foreign withholding tax had been paid at the rate of 10.0%. This rate can be reduced to 4.2% if certain conditions are met and the Group believes it is able to meet these conditions. The Group is in the process of providing supporting documents to the foreign tax authority and has recognised a withholding tax recoverable amounting to \$367,000 during the financial years ended 30 June 2013 and 2012. However, the Group expects to take more than 1 year to recover the amount and has classified this amount as a non-current asset.

^ Included in the Group's non-current prepayments is \$3,154,000 (2012: \$nil) relating to a prepaid land lease, machineries and construction of a rigging facility in Malaysia.

	Group		Company	
	2013 \$'000	2012 \$'000	2013 \$'000	2012 \$'000
<i>Current</i>				
Deposits	220	145	–	–
Sundry debtors	302	397	101	–
Staff advances	10	5	–	–
Others	7	29	–	–
Other receivables	539	576	101	–
Prepayments	268	487	–	1
Amount due from subsidiaries	–	–	15,371	14,328

Amount due from subsidiaries is non-trade related, unsecured, interest-free and repayable on demand. The amount is denominated in SGD and is to be settled by cash.

Other receivables denominated in foreign currencies at 30 June is as follows:

	Group		Company	
	2013 \$'000	2012 \$'000	2013 \$'000	2012 \$'000
United Arab Dirham	122	149	–	–
United States Dollars	–	16	–	–
Indonesia Rupiah	2	5	–	–
Indian Rupee	367	367	–	–

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 18. Derivatives

	Group			
	2013		2012	
	Notional Amount \$'000	Liabilities \$'000	Notional Amount \$'000	Assets \$'000
Forward currency contracts	2,249	(4)	1,252	12

Forward currency contracts are used to hedge foreign currency risk arising from the Group's purchases denominated in USD for which firm commitments existed at the end of the reporting period, extending to October 2013 (2012: September 2012).

## 19. Cash and bank balances

	Group		Company	
	2013 \$'000	2012 \$'000	2013 \$'000	2012 \$'000
Cash on hand and at banks	5,988	1,913	3,656	218
Short term deposits	418	418	–	–
Total cash and bank balances	6,406	2,331	3,656	218
Less: Bank overdraft (Note 23)	(1,108)	(2,483)	–	–
Cash and cash equivalents as shown in cash flows statement	5,298	(152)	3,656	218

Cash and bank balances denominated in foreign currencies at 30 June are as follows:

United States Dollars	2,048	1,557	5	5
United Arab Emirates Dirham	93	96	–	–
Indonesia Rupiah	–	6	–	–

Cash at bank earns interest at floating rates based on daily bank deposit rates. Short-term deposits are made for one month and earn interests at 0.05% per annum (2012: 0.05% to 0.45%).

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 20. Trade payables

Trade payables are non-interest bearing and normally settled on 60-90 day terms.

Trade payables denominated in foreign currencies at 30 June are as follows:

	Group	
	2013	2012
	\$'000	\$'000
United States Dollars	10,352	4,010
Euro	2,228	2,475
Pound Sterling	60	–
United Arab Emirates Dirham	172	195
Australian Dollars	–	69

## 21. Bills payables

Bills payables are repayable within 1-6 months at effective interest rate of 1.6% to 5.1% per annum (2012: 2.6% to 4.9% per annum). They are guaranteed by a corporate guarantee issued by KTL Global Limited to the banks for a subsidiary.

Bills payables denominated in foreign currencies at 30 June are as follows:

	Group	
	2013	2012
	\$'000	\$'000
United States Dollars	7,829	5,159

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 22. Other payables

	Group		Company	
	2013 \$'000	2012 \$'000	2013 \$'000	2012 \$'000
<i>Current</i>				
Deposits and advances received	340	344	–	–
Accrued operating expenses	544	729	216	343
Sundry creditors	770	717	–	–
Accrual for customer claim*	–	300	–	–
	<u>1,654</u>	<u>2,090</u>	<u>216</u>	<u>343</u>
<i>Non-current</i>				
Deposits received	146	146	–	–
Provision for staff gratuity^	52	79	–	–
	<u>198</u>	<u>225</u>	<u>–</u>	<u>–</u>

\* On 11 May 2012, the Group's subsidiary, KTL Logan Pte. Ltd. ("KTL Logan") received a letter of demand from a customer claiming liquidated damages of an aggregate sum of US\$515,000 from KTL Logan for the manufacture of two winch packages delivered in March 2010. The customer alleged that KTL Logan had failed to meet the completion date.

Subsequent to the end of previous financial year, KTL Logan reached a full and final settlement with the customer on a strictly without prejudice basis and without any admission of liability. Under the terms of the settlement, the Group's subsidiary, KTL Offshore Pte. Ltd. ("KTL Offshore"), issued a credit note of SGD300,000 to the customer which allows the customer to offset against amounts due to KTL Offshore arising from future purchases of inventories by the customer. A provision was made for the claim as at 30 June 2012 and a charge of SGD300,000 was recorded in the profit or loss under "Other operating expenses" in 2012.

^ Provision made for end-of-service gratuity payable to the employees of a subsidiary of the Group at the end of the reporting period in accordance with the labour laws of that jurisdiction.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 23. Interest-bearing loans and borrowings

	Effective interest rate (per annum)	Mature in the financial year ending	Group	
			As at 30 June	
			2013 \$'000	2012 \$'000
<i>Non-current liabilities</i>				
Secured borrowing				
• Obligations under finance lease (Note 27(c))	1.9% - 5.5%	2014-2019	792	1,634
Unsecured borrowings				
• DBS internationalisation finance scheme term loan	5.5%	2018	1,050	1,312
• DBS 18-month term loan	5.5%	2014	–	186
• CIMB term loan	2.1%	2024	1,850	–
			<u>3,692</u>	<u>3,132</u>
<i>Current liabilities</i>				
Secured borrowings				
• Obligations under finance lease (Note 27(c))	1.9% - 5.5%	2013	554	628
Unsecured borrowings				
• UOB 2-year term loan	5.0%	2013	–	257
• UOB bridging loan	5.0%	2013	–	1,054
• UOB 1-year term loan	5.0%	2013	–	508
• DBS invoice financing	4.8%	2013	871	896
• DBS internationalisation finance scheme term loan	5.5%	2018	262	262
• DBS fixed advance facility	4.8%	2013	1,800	2,000
• DBS 18-month term loan	5.5%	2014	178	2,009
• OCBC invoice financing	1.8%	2013	–	846
• Bank overdrafts (Note 19)	4.3% - 5.7%		1,108	2,483
			<u>4,773</u>	<u>10,943</u>

### ***Obligations under finance lease***

These obligations are secured by a charge over the Group's property, plant and equipment (Note 12). These obligations are denominated in SGD and AED. The effective interest rate ranges from 1.9% to 5.5% per annum (2012: 1.9% to 5.5% per annum).

### ***UOB 2-year term loan***

The term loan to a subsidiary, denominated in SGD, was repayable in 24 monthly instalments commencing from 13 August 2010. The facility was secured by a corporate guarantee issue by KTL Global Limited to the bank. The loan bore interest at the bank's prime lending rate per annum. The loan was fully repaid on 31 July 2012.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 23. Interest-bearing loans and borrowings (cont'd)

### *UOB bridging loan*

The four-year SGD bridging loan under the SPRING Singapore's Local Enterprise Finance Scheme to a subsidiary was secured by a corporate guarantee issued by KTL Global Limited to the bank. This loan bore fixed interest rate at of 5% (2012: 5%) per annum. The loan was fully repaid on 18 March 2013.

### *UOB 1-year term loan*

The SGD-denominated term loan to a subsidiary was secured by a corporate guarantee issued by KTL Global Limited to the bank. The loan bore interest at the bank's prime lending rate per annum. The loan was fully repaid on 15 October 2012.

### *DBS invoice financing*

The invoice financing of up to \$4,500,000 (2012: \$4,500,000) to a subsidiary is guaranteed by a corporate guarantee issued by KTL Global Limited to the bank. This facility accepts 90% of the total value of invoices assigned and has a repayment period of 150 days.

### *DBS internationalisation finance scheme term loan*

The eight-year SGD term loan to a subsidiary is secured by a corporate guarantee issued by KTL Global Limited to the bank. This loan bears interest at 1.25% (2012: 1.25%) per annum above the bank's prime lending rate and is repayable in 96 monthly instalments commencing from 30 June 2010.

### *DBS fixed advance facility*

The advance facility, denominated in SGD, is repayable on 17 September 2013. The facility has an interest rate of 0.5% (2012: 0.5%) per annum above the bank's prime lending rate and is guaranteed by a corporate guarantee issued by KTL Global Limited to the bank.

### *DBS 18-month term loan*

The SGD-denominated term loan to a subsidiary is secured by a corporate guarantee issued by KTL Global Limited to the bank. The loan bears interest at 1.25% (2012: 1.25%) per annum over the bank's prevailing prime lending rate.

### *OCBC invoice financing*

The invoice financing facility is secured by a corporate guarantee issued by KTL Global Limited to the bank for financing of invoices up to 120 days.

### *Bank overdrafts*

Bank overdrafts are denominated in SGD, bear interest at rates ranging from 4.25% to 5.70% (2012: 4.25% to 5.70%) per annum. The overdraft facilities are secured by a corporate guarantee issued by KTL Global to the banks.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 23. Interest-bearing loans and borrowings (cont'd)

### *CIMB term loan*

The ten-year SGD term loan to a subsidiary is secured by a corporate guarantee issued by KTL Global Limited to the bank. This loan bears interest at 1.55% (2012: nil) per annum above the bank's 1-month Cost of Fund and repayable in 120 monthly instalments commencing from July 2014.

## 24. Deferred tax liabilities

	Group			
	Consolidated balance sheet		Consolidated income statement	
	2013 \$'000	2012 \$'000	2013 \$'000	2012 \$'000
<i>Deferred tax liabilities</i>				
Differences in depreciation for tax purposes	1,426	1,442	(16)	70
<i>Deferred tax assets</i>				
Provisions	(20)	(18)	(2)	–
<i>Net deferred tax liabilities</i>	1,406	1,424	(18)	70

## 25. Share capital and treasury shares

### (a) *Share capital*

	Group and Company			
	2013		2012	
	No. of shares '000	\$'000	No. of shares '000	\$'000
At 1 July	162,000	28,168	162,000	28,168
Issuance of new shares	64,075	5,254	–	–
Share issuance expense	–	(153)	–	–
At 30 June	226,075	33,269	162,000	28,168

The holders of ordinary shares are entitled to receive dividend as and when declared by the Company. All ordinary shares carry one vote per share without restrictions. The ordinary shares have no par value.

During the current financial year, the Company issued 64,075,000 new ordinary shares at \$0.082 each pursuant to a non-underwritten rights issue ("Rights Shares") on the basis of two Rights Share for every five existing ordinary shares held by entitled shareholders as at books closure date. The net proceeds from the issuance of new shares is \$5,101,000.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 25. Share capital and treasury shares (cont'd)

### (b) Treasury shares

	Group and Company			
	2013		2012	
	No. of shares '000	\$'000	No. of shares '000	\$'000
At 1 July	1,812	(602)	2,450	(815)
Reissued pursuant to employees' share scheme	–	–	(638)	110
Loss on reissuance transferred to treasury shares reserve	–	–	–	103
At 30 June	1,812	(602)	1,812	(602)

Treasury shares relate to ordinary shares of the Company that are held by the Company.

During the financial year ended 30 June 2012, the Company issued 638,000 treasury shares at \$0.172 each pursuant to employees' share scheme.

## 26. Reserves

### (a) Treasury shares reserve

Treasury shares reserve represents the gain or loss arising from purchase, sale, issue or cancellation of treasury shares. No dividend may be paid, and no other distribution (whether in cash or otherwise) of the Company's assets may be made in respect of this reserve.

### (b) Statutory reserve fund

In accordance with the Implementing Regulations of the Hamriyah Free Zone Authority applicable to a subsidiary in the Hamriyah Free Zone, United Arab Emirates, the subsidiary is required to make appropriation to a Statutory Reserve Fund ("SRF"). At least 10% of the statutory profits after tax as determined in accordance with the applicable accounting standards and regulations must be allocated to the SRF until the cumulative total of the SRF reaches 50% of the subsidiary's paid up share capital. The reserve is not available for distribution except as provided in the Federal Law of Hamriyah Free Zone.

### (c) Merger reserve

Pursuant to two business transfer agreements each dated 12 September 2007, the Company acquired the relevant business of Wiljohn Investment Pte. Ltd. (formerly known as Kim Teck Leong Offshore Pte Ltd) (comprising the business, assets and liabilities, relating to the supply of rigging equipment and related services, but excluding the property located at Tuas South Avenue 2/Avenue 3) and Kim Test Services Pte Ltd (comprising the business, assets and liabilities, relating to the supply of rigging equipment) for a consideration of \$5,285,963 and \$256,424, respectively. The consideration was based on the respective net tangible asset value of Wiljohn Investment Pte. Ltd. and Kim Test Services Pte Ltd as at 30 June 2007.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 27. Commitments

### (a) Operating lease commitments – as lessee

The Group has entered into commercial leases on certain motor vehicles, office equipment, dormitories, warehouse, and office premises. These leases have an average tenure of between 1 and 10 years, with options to renew the lease after that date. None of the lease includes contingent rentals.

Future minimum rental payable under non-cancellable operating leases at the end of the reporting period are as follows:

	<b>Group</b>	
	<b>2013</b>	<b>2012</b>
	\$'000	\$'000
Not later than one year	3,407	3,389
Later than one year but not later than five years	13,405	13,231
Later than five years	11,224	14,301
	<u>28,036</u>	<u>30,921</u>

### (b) Operating lease commitments – as lessor

The Group has entered into commercial property leases on its office premise. These non-cancellable leases have remaining lease terms of between 1 to 2 years. Future minimum rental receivable under non-cancellable operating leases at the end of the reporting period are as follows:

	<b>Group</b>	
	<b>2013</b>	<b>2012</b>
	\$'000	\$'000
Not later than one year	747	877
Later than one year but not later than five years	69	439
	<u>816</u>	<u>1,316</u>

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 27. Commitments (cont'd)

### (c) Finance lease commitments

The Group has finance leases for certain items of motor vehicles and machineries. Future minimum lease payments under finance leases together with the present value of the net minimum lease payments are as follows:

	Group			
	Minimum lease payments	Present value of payments	Minimum lease payments	Present value of payments
	2013	2013	2012	2012
	\$'000	\$'000	\$'000	\$'000
Not later than one year	598	554	692	628
Later than one year but not later than five years	830	769	1,524	1,397
Later than five years	26	23	277	237
Total minimum lease payments	1,454	1,346	2,493	2,262
Less: Amounts representing finance charges	(108)	–	(231)	–
Present value of minimum lease payments	1,346	1,346	2,262	2,262

### (d) Capital commitments

Capital expenditure contracted for at the end of the reporting period but not recognised in the financial statements are as follows:

	Group	
	2013	2012
	\$'000	\$'000
Commitments in respect of plant and machinery	114	99

### (e) Corporate guarantees

	Company	
	2013	2012
	\$'000	\$'000
Corporate guarantees issued by the Company for bank facilities granted to a subsidiary	7,119	11,813

The Company has provided corporate guarantee to certain banks for invoice financing and loans taken by a subsidiary.

The corporate guarantees have not been recognised by the Group and the Company as management has assessed the fair value of the corporate guarantees to be immaterial.

The Company has given undertakings to finance certain subsidiaries and a joint venture company to enable them to meet their liabilities as and when they fall due.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 28. Related party disclosures

### (a) *Sale and purchase of goods and services*

In addition to the related party information disclosed elsewhere in the financial statements, the following significant transactions between the Group and related parties who are not members of the Group took place during the year at terms agreed between the parties:

	Group		Company	
	2013	2012	2013	2012
	\$'000	\$'000	\$'000	\$'000
Rental paid to a company related to the directors (Note 28(c))	–	425	–	–
Rental income from a company related to the directors	14	–	–	–
Sale of motor vehicle to a director	333	–	–	–
Management fee charged to a subsidiary	–	–	1,872	2,154

### (b) *Compensation of key management personnel*

	Group	
	2013	2012
	\$'000	\$'000
Short-term employee benefits	1,942	2,148
Central Provident Fund contributions	90	75
Other short-term benefits	313	209
Treasury shares issued pursuant to employees' share scheme *	–	41
Total compensation paid to key management personnel	2,345	2,473
Comprise amounts paid to:		
- Directors of the Company	1,602	1,733
- Other key management personnel	743	740
	2,345	2,473

\* 145,349 shares were issued to a director during the financial year ended 30 June 2012.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 28. Related party disclosures (cont'd)

### (c) *Company related to a director*

#### *Lease agreements- as lessee*

The Group entered into lease agreements on 5 May 2008 and 2 January 2009 with Wiljohn Investment Pte Ltd (“Wiljohn”) for the provision of warehouse and office space with a monthly rental of S\$143,000 and S\$92,500 per month, respectively (Note 28(a)). This amount is determined on an arms length basis, with reference to independent valuations by a firm of professional valuers.

Wiljohn Investment Pte Ltd is jointly owned by the directors of the Company and their affiliates.

The lease agreement expired on 26 August 2011 when the property was sold by Wiljohn to a third party. The Group continued to lease the same premises from the third party.

## 29. Fair value of financial instruments

The fair value of a financial instrument is the amount at which the instrument could be exchanged or settled between knowledgeable and willing parties in an arm’s length transaction, other than in a forced or liquidation sale.

### (a) *Fair value of financial instruments that are carried at fair value*

The following table shows an analysis of financial instruments carried at fair value by level of fair value hierarchy:

	Quoted prices in active markets for identical instruments (Level 1) \$'000	Significant other observable inputs (Level 2) \$'000	Significant unobservable inputs (Level 3) \$'000	Total \$'000
<b>Group</b>				
<b>2013</b>				
<b>Derivative liabilities</b>				
Forward currency contracts	–	(4)	–	(4)
<b>2012</b>				
<b>Available-for-sale financial asset:</b>				
Investment in unquoted equity shares	–	–	101	101
<b>Derivative assets</b>				
Forward currency contracts	–	12	–	12

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 29. Fair value of financial instruments (cont'd)

### (a) Fair value of financial instruments that are carried at fair value (cont'd)

#### *Fair value hierarchy*

The Group classifies fair value measurement using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

- Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices), and
- Level 3 – Inputs for the asset or liability that are not based on observable market data (unobservable inputs)

#### *Determination of fair value*

#### Forward currency contracts

The fair value of forward currency contracts is determined by reference to marked to market values provided by counterparties. The fair value measurement of forward currency contracts under the Group are classified under Level 2 of the fair value hierarchy, for which inputs other than quoted prices that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices) are included as inputs in the determination of fair value.

#### Movements in Level 3 financial instruments measured at fair value

The following table presents the reconciliation for all financial instruments measured at fair value based on significant unobservable inputs (Level 3).

	<b>Group</b>	
	<b>2013</b>	<b>2012</b>
	\$'000	\$'000
Opening balance	101	280
Less: Provision for impairment	–	(179)
Less: Disposal of investment	(101)	–
Closing balance (Investment in unquoted equity shares)	<u>–</u>	<u>101</u>

There are no financial instruments transferred between Level 1, Level 2 and Level 3 of the fair value hierarchy.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 29. Fair value of financial instruments (cont'd)

### (b) *Financial instruments whose carrying amounts are reasonable approximation of fair value*

Management has determined that the carrying amounts of cash and cash equivalents, current trade and other receivables, bank overdrafts, current trade and other payables and current bank loans, and non-current bank loans at floating rates, reasonably approximate their fair values because these are mostly short term in nature or are repriced frequently.

Set below is a comparison by category of carrying amounts and fair values of the Group's financial instruments that are carried in the financial statements at other than fair value.

	<b>Group</b>			
	<b>Carrying amount</b>		<b>Fair value</b>	
	<b>2013</b>	<b>2012</b>	<b>2013</b>	<b>2012</b>
	\$'000	\$'000	\$'000	\$'000
Financial assets:				
Deposits (non-current)	796	780	785	772
Financial liabilities:				
Obligations under finance lease	1,346	2,262	1,350	2,267

#### *Determination of fair value*

Fair value has been estimated by discounting expected future cash flows at market incremental lending rates for similar types of lending and leasing arrangements at the end of the reporting period.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 29. Fair value of financial instruments (cont'd)

### *Classification of financial instruments*

Set out below is a comparison by category of carrying amounts of all the Group's financial instruments that are carried in the financial statements:

	Loans and receivables \$'000	Fair value through profit or loss \$'000	Available-for- sale assets \$'000	Liabilities at amortised cost \$'000	Total \$'000
<b>2013</b>					
<b>Assets</b>					
Trade receivables	27,933	–	–	–	27,933
Other receivables	1,702	–	–	–	1,702
Amount due from a joint venture company	20	–	–	–	20
Cash and bank balances	6,406	–	–	–	6,406
	<b>36,061</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>36,061</b>
<b>Liabilities</b>					
Trade payables	–	–	–	16,376	16,376
Bills payables	–	–	–	9,412	9,412
Other payables	–	–	–	1,852	1,852
Derivative liabilities	–	4	–	–	4
Interest-bearing loans and borrowings	–	–	–	8,465	8,465
	<b>–</b>	<b>4</b>	<b>–</b>	<b>36,105</b>	<b>36,109</b>

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 29. Fair value of financial instruments (cont'd)

### Classification of financial instruments (cont'd)

	Loans and receivables \$'000	Fair value through profit or loss \$'000	Available-for- sale assets \$'000	Liabilities at amortised cost \$'000	Total \$'000
<b>2012</b>					
<b>Assets</b>					
Investment in unquoted equity shares	–	–	101	–	101
Trade receivables	20,856	–	–	–	20,856
Other receivables	1,847	–	–	–	1,847
Derivative assets	–	12	–	–	12
Amount due from a joint venture company	10	–	–	–	10
Cash and bank balances	2,331	–	–	–	2,331
	<b>25,044</b>	<b>12</b>	<b>101</b>	<b>–</b>	<b>25,157</b>
<b>Liabilities</b>					
Trade payables	–	–	–	8,434	8,434
Bills payables	–	–	–	6,768	6,768
Other payables	–	–	–	2,315	2,315
Interest-bearing loans and borrowings	–	–	–	14,075	14,075
	<b>–</b>	<b>–</b>	<b>–</b>	<b>31,592</b>	<b>31,592</b>

## 30. Financial risk management objectives and policies

The Group is exposed to financial risks arising from its operations and the use of financial instruments. The key financial risks include interest rate risk, foreign currency risk, credit risk and liquidity risk. The Group's risk management approach seeks to minimise the potential material adverse impact of these exposures.

The following sections provide details regarding the Group's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of these risks.

There has been no change to the Group's exposure to these financial risks or the manner in which it manages and measures the risks.

### (a) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Group's financial instruments will fluctuate because of changes in market interest rate. The Group's exposure to interest rate risk arises primarily from the Group's loans and borrowings. The Group does not use derivative financial instruments to hedge its exposure to interest rate fluctuations.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 30. Financial risk management objectives and policies (cont'd)

### (a) Interest rate risk (cont'd)

*Sensitivity analysis for interest rate risk*

The table below demonstrates the sensitivity of the Group's profit before tax to a reasonably possible change in interest rates with all other variables held constant.

	<b>Group</b>	
	<b>Basis points higher/ (lower)</b>	<b>(Decrease)/ increase in profit before tax \$'000</b>
<b>2013</b>		
- Singapore dollar	75 (75)	(114) 114
<b>2012</b>		
- Singapore dollar	75 (75)	(123) 123

### (b) Foreign currency risk

The Group has transactional currency exposures arising from sales or purchases that are denominated in currencies other than the respective functional currencies of the entities, primarily USD and SGD. The foreign currencies in which these transactions are denominated are mainly United States dollars and Euro. Approximately 15.8% (2012: 20.5%) of the Group's sales are denominated in foreign currencies whilst approximately 77.0% (2012: 82.5%) of the Group's purchases are denominated in foreign currencies. The Group's trade receivables and trade payable balances at the end of the reporting period have similar exposures.

The Group also hold cash and cash equivalents denominated in foreign currencies for working capital purposes. The currency mix of the cash and cash equivalent of the Group and Company as at the end of the reporting period are set out in Note 19.

There is no formal hedging policy with respect to the foreign exchange exposure. Exposure to exchange risk is monitored on an ongoing basis. When necessary and deemed appropriate, the Group enters into forward currency contracts to hedge against fluctuations in the exchange rates.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 30. Financial risk management objectives and policies (cont'd)

### (b) Foreign currency risk (cont'd)

#### *Sensitivity analysis for foreign currency risk*

The following table demonstrates the sensitivity of the Group's profit before tax to a reasonably possible change in the exchange rates against the respective functional currencies of the Group entities, with all other variables held constant.

	2013 (Decrease)/ increase in profit before tax \$'000	2012 (Decrease)/ increase in profit before tax \$'000
USD - strengthened 3% (2012: 3%)	(341)	(153)
- weakened 3% (2012: 3%)	341	153
EUR - strengthened 3% (2012: 3%)	(67)	(46)
- weakened 3% (2012: 3%)	67	46

### (c) Credit risk

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty default on its obligations. The Group's and the Company's exposure to credit risk arises primarily from trade and other receivables. For other financial assets such as cash and cash equivalents, the Group and the Company minimise credit risk by dealing exclusively with high credit rating counterparties.

The Group's objective is to seek continual revenue growth while minimising losses incurred due to increased credit risk exposure. The Group trades only with recognised and creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis with the result that the Group's exposure to bad debts is not significant.

#### *Excessive risk concentration*

Concentration arise when a number of counterparties are engaged in similar business activities, or activities in the same geographical region, or have economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions. Concentrations indicate the relative sensitivity of the Group's performance to developments affecting a particular industry.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 30. Financial risk management objectives and policies (cont'd)

### (c) Credit risk (cont'd)

#### *Exposure to credit risk*

At the end of the reporting period, the Group's maximum exposure to credit risk is represented by:

- the carrying amount of each class of financial assets recognised in the balance sheets, including derivatives with positive fair values; and
- corporate guarantees provided by the Company for bank facilities granted to a subsidiary as at the end of the reporting period is \$7,119,000 (2012: \$11,813,000).

#### *Credit risk concentration profile*

The Group determines concentrations of credit risk by monitoring the country or geographical area and industry sector profile of its trade receivables on an ongoing basis. The credit risk concentration profile of the Group's trade receivables at the end of the reporting period is as follows:

	Group			
	2013		2012	
	\$'000	% of total	\$'000	% of total
<b>By geographical area:</b>				
Singapore	14,067	50	11,499	55
Asia	8,460	30	4,651	22
Middle East	2,182	8	2,674	13
Rest of the world	3,224	12	2,032	10
	27,933	100	20,856	100
<b>By industry sectors:</b>				
Offshore Oil and Gas	22,597	81	16,864	81
Marine	3,963	14	2,579	12
Others	1,373	5	1,413	7
	27,933	100	20,856	100

At the end of the reporting period, approximately 43.4% (2012: 35.0%) of the Group's trade receivables were due from 5 (2012: 5) major customers who are multi-industry conglomerates located in Singapore and overseas.

#### *Financial assets that are neither past due nor impaired*

Trade and other receivables that are neither past due nor impaired are creditworthy debtors with good payment record with the Group. Cash and cash equivalents that are neither past due nor impaired are placed with or entered into with reputable financial institutions with high credit ratings and no history of default.

#### *Financial assets that are either past due or impaired*

Information regarding financial assets that are either past due or impaired is disclosed in Note 16.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 30. Financial risk management objectives and policies (cont'd)

### (d) Liquidity risk

Liquidity risk is the risk that the Group or the Company will encounter difficulty in meeting financial obligations due to shortage of funds. The Group's and the Company's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Group's and the Company's objective is to maintain a balance between continuity of funding and flexibility through the use of stand-by credit facilities.

The Group's cash and cash equivalents, operating cash flows, availability of banking facilities and debt maturity profile are actively managed to ensure adequate working capital requirements and that repayment and funding needs are met.

The table below summarises the maturity profile of the Group's and the Company's financial assets and liabilities at the end of the reporting period based on contractual undiscounted repayment obligations.

	1 year or less	1 to 5 years	Over 5 years	Total
	\$'000	\$'000	\$'000	\$'000
<b>Group</b>				
<b>2013</b>				
<b>Financial assets</b>				
Trade receivables	27,933	–	–	27,933
Other receivables	539	1,163	–	1,702
Amount due from a joint venture company	20	–	–	20
Cash and bank balances	6,406	–	–	6,406
Total undiscounted financial assets	34,898	1,163	–	36,061
<b>Financial liabilities</b>				
Trade payables	(16,376)	–	–	(16,376)
Bills payables	(9,412)	–	–	(9,412)
Other payables	(1,654)	(198)	–	(1,852)
Derivative liabilities	(4)	–	–	(4)
Interest-bearing loans and borrowings	(4,773)	(2,513)	(1,179)	(8,465)
Interest on liabilities	(447)	(301)	(78)	(826)
Total undiscounted financial liabilities	(32,666)	(3,012)	(1,257)	(36,935)
Total net undiscounted financial assets/ (liabilities)	2,232	(1,849)	(1,257)	(874)

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 30. Financial risk management objectives and policies (cont'd)

### (d) Liquidity risk (cont'd)

	1 year or less	1 to 5 years	Over 5 years	Total
	\$'000	\$'000	\$'000	\$'000
<b>Group</b>				
<b>2012</b>				
<b>Financial assets</b>				
Trade receivables	20,856	–	–	20,856
Other receivables	576	1,271	–	1,847
Derivative assets	12	–	–	12
Investment in unquoted equity shares	101	–	–	101
Amount due from a joint venture company	10	–	–	10
Cash and bank balances	2,331	–	–	2,331
Total undiscounted financial assets	23,886	1,271	–	25,157
<b>Financial liabilities</b>				
Trade payables	(8,434)	–	–	(8,434)
Bills payables	(6,768)	–	–	(6,768)
Other payables	(2,090)	(225)	–	(2,315)
Interest-bearing loans and borrowings	(10,943)	(2,629)	(503)	(14,075)
Interest on liabilities	(457)	(298)	(47)	(802)
Total undiscounted financial liabilities	(28,692)	(3,152)	(550)	(32,394)
Total net undiscounted financial liabilities	(4,806)	(1,881)	(550)	(7,237)
			<b>1 year or less</b>	
			<b>2013</b>	<b>2012</b>
			\$'000	\$'000
<b>Company</b>				
<b>Financial assets</b>				
Other receivables			101	1
Amount due from subsidiaries			15,371	14,328
Amount due from a joint venture company			20	10
Investment in unquoted equity shares			–	101
Cash and bank balances			3,656	218
Total undiscounted financial assets			19,148	14,658
<b>Financial liabilities</b>				
Other payables			(216)	(343)
Total undiscounted financial liabilities			(216)	(343)
Total net undiscounted financial assets			18,932	14,315

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 30. Financial risk management objectives and policies (cont'd)

### (d) Liquidity risk (cont'd)

The table below shows the contractual expiry by maturity of the subsidiary's loans and borrowings guaranteed by the Company. The maximum amounts are allocated to the earliest period in which the guarantee could be called.

	1 year or less	1 to 5 years	Over 5 years	Total
	\$'000	\$'000	\$'000	\$'000
<b>Company</b>				
<b>2013</b>				
Corporate guarantee issued by the Company for bank facilities granted to a subsidiary	4,219	1,744	1,156	7,119
<b>2012</b>				
Corporate guarantee issued by the Company for bank facilities granted to a subsidiary	10,315	1,236	262	11,813

## 31. Capital management

Capital includes debt and equity items as disclosed in the table below.

The primary objective of the Group's capital management is to ensure that it maintains healthy capital ratios in order to support its business and maximise shareholder value.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the years ended 30 June 2013 and 30 June 2012.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 31. Capital management (cont'd)

The Group monitors capital using a gearing ratio, which is net debt divided by total capital plus net debt. The Group includes within net debt, interest-bearing loans and borrowings, bills payables, trade and other payables, less cash and bank balances. Capital includes equity attributable to the owners of the Company less statutory reserve fund.

	Note	Group	
		2013 \$'000	2012 \$'000
Interest-bearing loans and borrowings	23	8,465	14,075
Bills payables	21	9,412	6,768
Trade payables	20	16,376	8,434
Other payables	22	1,852	2,315
Less: Cash and bank balances	19	(6,406)	(2,331)
Net debt		29,699	29,261
Equity attributable to the owners of the Company		42,628	37,196
Less: Statutory reserve fund	26	(15)	(15)
Total capital		42,613	37,181
Capital and net debt		72,312	66,442
Gearing ratio		41%	44%

## 32. Segment information

For management purposes, the Group is organised into business segments based on the industry of the customers that it provides products and services to, and has three reportable operating segments as follows:

- I. The offshore oil and gas segment relates to sales of goods and services to customers in the oil and gas industry. This reportable segment has been formed by aggregating the customers in the oil and gas industry which are regarded by management to exhibit similar economic characteristics.
- II. The marine segment relates to sales of goods and services to customers in the marine industry.
- III. Others business segment relates to sales to customers in other industry sectors, mainly in the offshore construction and engineering industries.

Except as indicated above, no operating segments have been aggregated to form the above reportable operating segments.

Management monitors the operating results of the business segments separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on operating profit or loss which in certain respects, as explained in the table in Note 32(a), is measured differently from operating profit or loss in the consolidated financial statements. Group financing (including finance costs) and income taxes are managed on a group basis and are not allocated to operating segments.

There is no transaction between the segments.

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 32. Segment information (cont'd)

### (a) Business segments

The following table presents revenue and results information regarding the Group's business segments for the years ended 30 June 2013 and 2012. There were no adjustments and eliminations to arrive at amounts reported in the consolidated financial statements. As the chief operating decision maker does not review segment assets and segment liabilities, no such disclosure is presented.

	<b>Offshore oil and gas</b>	<b>Marine</b>	<b>Others</b>	<b>Total</b>
	\$'000	\$'000	\$'000	\$'000
<b>Year ended 30 June 2013</b>				
Revenue	48,908	12,053	7,083	68,044
Other income				1,720
Segment revenue				<u>69,764</u>
Segment results	1,530	(213)	177	1,494
Share of results of a joint venture company				(47)
Finance expenses				(740)
Profit before taxation				707
Taxation				(188)
Profit for the year				<u>519</u>
Other segment information:				
Depreciation	2,724	671	396	3,791
Additions to non-current assets	2,062	508	298	2,868
<b>Year ended 30 June 2012</b>				
Revenue	49,901	10,862	8,824	69,587
Other income				1,045
Segment revenue				<u>70,632</u>
Segment results	1,759	(233)	(25)	1,501
Share of results of a joint venture company				(50)
Finance income				2
Finance expenses				(1,165)
Profit before taxation				288
Taxation				(134)
Profit for the year				<u>154</u>
Other segment information:				
Provision for impairment of investment	–	–	179	179
Depreciation	2,430	529	430	3,389
Additions to non-current assets	4,416	961	781	6,158

# NOTES TO THE FINANCIAL STATEMENTS

30 June 2013

## 32. Segment information (cont'd)

### (b) Geographical segments

The turnover by geographical segments is based on the delivery order address of the customers.

The following table provides an analysis of the Group revenue by geographical market:

	<b>Group Revenue</b>	
	<b>2013</b>	<b>2012</b>
	\$'000	\$'000
Singapore	28,823	28,083
United Arab Emirates	7,620	7,885
Indonesia	2,959	2,015
Malaysia	10,890	8,013
Asia	5,225	4,443
Rest of the world	12,527	19,148
	<b>68,044</b>	<b>69,587</b>

	<b>Assets</b>		<b>Additions to non-current assets</b>	
	<b>2013</b>	<b>2012</b>	<b>2013</b>	<b>2012</b>
	\$'000	\$'000	\$'000	\$'000
Singapore	63,579	58,682	2,733	5,102
Indonesia	67	141	–	3
Malaysia	3,154	–	–	–
United Arab Emirates	13,605	11,226	135	1,053
	<b>80,405</b>	<b>70,049</b>	<b>2,868</b>	<b>6,158</b>

Asia includes Brunei, Hong Kong, India, Japan, Philippines, People's Republic of China, South Korea, Taiwan, Thailand and Vietnam each country contributing less than 10% of total revenue.

Rest of the world include Africa, Australia, North and South America, Europe, New Zealand and other Middle Eastern countries each contributing less than 10% of total revenue.

## 33. Authorisation of financial statements for issue

The financial statements for the year ended 30 June 2013 were authorised for issue in accordance with a resolution of directors on 20 September 2013.

# SHAREHOLDING STATISTICS

As at 10 September 2013

As at 10 September 2013

Issued and paid-up capital	:	\$35,028,091
Number of shares	:	226,075,228
Class of shares	:	Ordinary shares
Voting rights	:	One vote per share

The Company holds 1,811,930 issued shares as treasury shares, constituting 0.18% of the total number of issued shares (excluding treasury shares).

## DISTRIBUTION OF SHAREHOLDERS BY SIZE OF SHAREHOLDINGS

As at 10 September 2013

SIZE OF SHAREHOLDINGS	NO. OF SHAREHOLDERS	% OF SHAREHOLDERS	NO. OF SHARES	% OF SHAREHOLDINGS
1 - 999	15	1.43	636	0.00
1,000 - 10,000	387	36.97	2,275,226	1.01
10,001 - 1,000,000	630	60.17	48,305,386	21.54
1,000,001 - and above	15	1.43	173,682,050	77.45
<b>Grand Total</b>	<b>1,047</b>	<b>100.00</b>	<b>224,263,298</b>	<b>100.00</b>

## SUBSTANTIAL SHAREHOLDERS

As recorded in the Register of Substantial Shareholders as at 10 September 2013

Name of Shareholder	Direct Interest		Deemed Interest	
	Number of Shares	% <sup>(3)</sup>	Number of Shares	% <sup>(3)</sup>
Tan Tock Han <sup>(1)</sup>	8,926,400	3.98	132,713,000	59.18
Tan Kheng Yeow <sup>(2)</sup>	228,200	0.1	123,200,000	54.94
Kim Teck Leong Pte. Ltd. <sup>(1),(2)</sup>	123,200,000	54.94	-	-

### Notes:

- (1) The direct interest of Mr Tan Tock Han in 8,926,400 shares includes 1,857,800 shares held jointly with his wife, Mdm Cheong Gim Kheng. Mr Tan Tock Han is deemed to have an interest in the 123,200,000 shares held by Kim Teck Leong Pte. Ltd. by virtue of Section 7 of the Companies Act and the 9,513,000 shares held by his wife, Mdm Cheong Gim Kheng, in her sole name by virtue of Section 164(15) of the Companies Act.
- (2) Mr Tan Kheng Yeow is deemed to have an interest in the 123,200,000 shares held by Kim Teck Leong Pte. Ltd. by virtue of Section 7 of the Companies Act.
- (3) The percentages of issued share capital are calculated based on 224,263,298 issued shares (excluding treasury shares) in the capital of the Company as at 10 September 2013.

# SHAREHOLDING STATISTICS

As at 10 September 2013

## TWENTY LARGEST SHAREHOLDERS

As at 10 September 2013

	NAME OF SHAREHOLDER	NO. OF SHARES	% OF SHAREHOLDINGS
1	KIM TECK LEONG PTE LTD	123,200,000	54.94
2	HONG LEONG FINANCE NOMINEES PTE LTD	15,724,000	7.01
3	CIMB SECURITIES (SINGAPORE) PTE LTD	6,104,800	2.72
4	TAN TOCK HAN	5,133,800	2.29
5	DBSN SERVICES PTE LTD	3,792,600	1.69
6	CHEONG GIM KHENG	3,735,200	1.67
7	TANG GAR KEOW @ ANGIE TANG	3,346,600	1.49
8	EASTERN NAVIGATION PTE LTD	2,884,000	1.29
9	CHAN HING KA ANTHONY	1,830,000	0.82
10	PHILLIP SECURITIES PTE LTD	1,807,050	0.81
11	TING LAY CHOO	1,549,000	0.69
12	TAN CHEE LIN	1,238,000	0.55
13	NG CHENG HUAT	1,197,000	0.53
14	LIM & TAN SECURITIES PTE LTD	1,135,000	0.51
15	UNITED OVERSEAS BANK NOMINEES PTE LTD	1,005,000	0.45
16	TAN KHENG KUAN (CHEN QINGQUAN)	909,756	0.41
17	TING BOON KIAT	840,000	0.37
18	DBS NOMINEES PTE LTD	811,016	0.36
19	HOWEYI-LING SERENA (HOU YILING)	779,000	0.35
20	NEO SOON LAY	720,000	0.32
	<b>TOTAL</b>	<b>177,741,822</b>	<b>79.27</b>

Note: The above shareholdings do not include 1,811,930 treasury shares held by the Company.

## FREE FLOAT

Based on the information provided to the Company as at 10 September 2013, approximately 35.9% of the issued ordinary shares (excluding treasury shares) of the Company was held by the public. Accordingly, Rule 723 of the Listing Manual of the Singapore Exchange Securities Trading Limited has been complied with.

# NOTICE OF ANNUAL GENERAL MEETING

**NOTICE IS HEREBY GIVEN** that the Seventh Annual General Meeting of KTL Global Limited (the “**Company**”) will be held at 71 Tuas Bay Drive, Singapore 637430 on Monday, 21 October 2013 at 10.00 am for the following purposes:-

## AS ORDINARY BUSINESS

### Resolution 1

1. To receive and adopt the audited accounts for the financial year ended 30 June 2013, together with the Directors’ Report, Statement by Directors and Independent Auditors’ Report.

### Resolution 2

2. To re-elect Mr Tan Kheng Yeow, who is retiring by rotation pursuant to Article 104 of the Company’s Articles of Association (the “**Articles**”) and who, being eligible, is offering himself for re-election as a Director.

### Resolution 3

3. To re-elect Mr Wong Fook Choy Sunny, who is retiring by rotation pursuant to Article 104 of the Articles and who, being eligible, is offering himself for re-election as a Director.

[Mr Wong will, upon re-election as a Director, remain as a member of the Audit Committee and will be considered independent for the purposes of Rule 704(8) of the Listing Manual of the Singapore Exchange Securities Trading Limited.]

### Resolution 4

4. To approve the payment of Directors’ fees of S\$145,000 for the financial year ended 30 June 2013. [FY2012: S\$295,000]

### Resolution 5

5. To re-appoint Ernst & Young LLP as Auditors of the Company and to authorise the Directors to set their remuneration.
6. To transact any other ordinary business that may be properly transacted at an Annual General Meeting.

## AS SPECIAL BUSINESS

### Resolution 6

7. To consider and, if thought fit, to pass the following resolution as an Ordinary Resolution:-

“General authority to allot and issue new shares

That pursuant to Section 161 of the Companies Act, Chapter 50 and the Listing Manual of the Singapore Exchange Securities Trading Limited (“**SGX-ST**”), authority be and is hereby given to the Directors of the Company to:-

- (A) (i) allot and issue shares in the capital of the Company, whether by way of rights, bonus or otherwise; and/or
- (ii) make or grant offers, agreements or options (collectively, “**Instruments**”) that might or would require shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) warrants, debentures or other instruments convertible into shares,

at any time and upon such terms and conditions and for such purposes and to such persons as the Directors may in their absolute discretion deem fit; and



# NOTICE OF ANNUAL GENERAL MEETING

- (B) (notwithstanding that this authority may have ceased to be in force) issue shares in pursuance of any Instrument made or granted by the Directors while this authority was in force,

provided that:-

- (1) The aggregate number of shares to be issued pursuant to this authority (including shares to be issued in pursuance of Instruments made or granted pursuant to this authority) does not exceed 50% of the total number of issued shares (excluding treasury shares) in the capital of the Company (as calculated in accordance with sub-paragraph (2) below) (“**Issued Shares**”), of which the aggregate number of shares to be issued other than on a pro-rata basis to the existing shareholders of the Company (including shares to be issued in pursuance of Instruments made or granted pursuant to this authority) does not exceed 20% of the total number of Issued Shares;
- (2) (subject to such manner of calculation as may be prescribed by the SGX-ST) for the purpose of determining the aggregate number of shares that may be issued under sub-paragraph (1) above, the percentage of Issued Shares shall be based on the total number of issued shares (excluding treasury shares) in the capital of the Company at the time this authority is given, after adjusting for:-
- (i) new shares arising from the conversion or exercise of any convertible securities;
  - (ii) new shares arising from the exercise of share options or vesting of share awards which are outstanding or subsisting at the time this authority is given, provided the options or awards were granted in compliance with Part VIII of Chapter 8 of the Listing Manual of the SGX-ST; and
  - (ii) any subsequent bonus issue, consolidation or sub-division of shares;
- (3) in exercising the authority conferred by this Resolution, the Directors shall comply with the provisions of the Listing Manual of the SGX-ST for the time being in force (unless such compliance has been waived by the SGX-ST) and the Articles of Association for the time being of the Company; and
- (4) (unless revoked or varied by the Company in general meeting) this authority shall continue in force until the conclusion of the next annual general meeting of the Company or the date by which the next annual general meeting of the Company is required by law to be held, whichever is the earlier.”

[See Explanatory Note (i)]

## Resolution 7

8. To consider and, if thought fit, to pass the following resolution as an Ordinary Resolution:-

“Authority to issue shares pursuant to the KTL Performance Share Scheme

That pursuant to Section 161 of the Companies Act, Chapter 50, the Directors of the Company be and are hereby authorised and empowered to grant awards in accordance with the KTL Performance Share Scheme (the “**Scheme**”) and to allot and issue from time to time such number of shares as may be required to be issued pursuant to the vesting of awards under the Scheme, provided that the aggregate number of shares to be issued pursuant to the Scheme, when added to the number of shares issued and issuable in respect of all awards granted under the Scheme and all other shares issued and issuable under any other share-based incentive schemes of the Company for the time being in force, shall not exceed 15% of the total number of issued shares (excluding treasury shares) in the capital of the Company from time to time.”

[see Explanatory Note (ii)]

# NOTICE OF ANNUAL GENERAL MEETING

## Resolution 8

9. To consider and, if thought fit, to pass the following resolution as an Ordinary Resolution:-

### “Share purchase mandate

That:

- (a) for the purposes of Sections 76C and 76E of the Companies Act, Chapter 50 (the “**Companies Act**”), the exercise by the directors of the Company of all the powers of the Company to purchase or otherwise acquire ordinary shares (“**Shares**”) in the issued share capital of the Company not exceeding in aggregate the Prescribed Limit (as hereafter defined), at such price or prices as may be determined by the directors of the Company from time to time up to the Maximum Price (as hereafter defined), whether by way of:
- (i) market purchases (each a “**Market Purchase**”) on the Singapore Exchange Securities Trading Limited (“**SGX-ST**”), through one or more duly licensed stockbrokers appointed by the Company for the purpose; and/or
  - (ii) off-market purchases (each an “**Off-Market Purchase**”) effected otherwise than on the SGX-ST in accordance with any equal access scheme as may be determined or formulated by the directors of the Company as they consider fit, such scheme shall satisfy all the conditions prescribed by the Companies Act,

and otherwise in accordance with all other laws, regulations and rules of the SGX-ST as may for the time being be applicable, be and is hereby authorised and approved generally and unconditionally (the “**Share Purchase Mandate**”);

- (b) the authority conferred on the directors of the Company pursuant to the Share Purchase Mandate may be exercised by the directors of the Company at any time and from time to time during the period commencing from the passing of this Resolution and expiring on the earliest of:
- (i) the date on which the next annual general meeting of the Company is held or required by law to be held;
  - (ii) the date on which Share purchases have been carried out to the full extent of the Share Purchase Mandate; or
  - (iii) the date on which the authority contained in the Share Purchase Mandate is varied or revoked by an ordinary resolution of shareholders of the Company in general meeting;
- (c) in this Resolution:

“**Prescribed Limit**” means 10% of the issued ordinary Shares (excluding any Shares held as treasury shares) of the Company as at the date of the passing of this Resolution; and

“**Maximum Price**” in relation to a Share to be purchased, means an amount (excluding brokerage, commissions, stamp duties, applicable goods and services tax and other related expenses) not exceeding:

- (i) in the case of a Market Purchase : 105% of the Average Closing Price; and
- (ii) in the case of an Off-Market Purchase : 120% of the Average Closing Price,

# NOTICE OF ANNUAL GENERAL MEETING

where:

“**Average Closing Price**” is the average of the closing market prices of a Share over the last five (5) Market Days, on which transactions in the Shares were recorded, preceding the day of the Market Purchase or, as the case may be, the day of the making of the offer pursuant to the Off-Market Purchase, and deemed to be adjusted for any corporate action that occurs after such five-day market period;

“**day of the making of the offer**” means the day on which the Company announces its intention to make an offer for the purchase of Shares from shareholders of the Company stating the purchase price (which shall not be more than the Maximum Price calculated on the foregoing basis) for each Share and the relevant terms of the equal access scheme for effecting the Off-Market Purchase; and

“**Market Day**” means a day on which the SGX-ST is open for trading in securities; and

- (d) the directors of the Company be and are hereby authorised to complete and do all such acts and things (including executing such documents as may be required) as they may consider expedient or necessary to give effect to the transactions contemplated by this Resolution.

[see Explanatory Note (iii)]

BY ORDER OF THE BOARD

Law Sai Leung  
Company Secretary  
Singapore  
3 October 2013

# NOTICE OF ANNUAL GENERAL MEETING

## Explanatory Notes

- (i) Ordinary Resolution 6, if passed, will empower the Directors to issue shares in the capital of the Company and to make or grant instruments (such as warrants) convertible into shares, and to issue shares in pursuance of such instruments, up to a number not exceeding 50% of the total number of issued shares (excluding treasury shares) in the capital of the Company, with a sub-limit of 20% for issues other than on a pro-rata basis to shareholders. For the purpose of determining the aggregate number of shares that may be issued, the percentage of issued shares shall be based on the total number of issued shares (excluding treasury shares) in the capital of the Company at the time Ordinary Resolution 6 is passed, after adjusting for (a) new shares arising from the conversion or exercise of any convertible securities; (b) new shares arising from the exercise of share options or vesting of share awards which are outstanding or subsisting at the time Ordinary Resolution 6 is passed, provided the options or awards were granted in compliance with Part VIII of Chapter 8 of the SGX-ST Listing Manual; and (c) any subsequent bonus issue, consolidation or sub-division of shares. Such authority will, unless previously revoked or varied at a general meeting, expire at the next annual general meeting of the Company.
- (ii) Ordinary Resolution 7, if passed, will empower the Directors to grant awards under the KTL Performance Share Scheme and to allot and issue shares pursuant to the vesting of awards under the said Scheme, provided that the number of shares to be issued, when added to the number of shares issued and issuable in respect of all awards granted under the said Scheme and all other shares issued and issuable under any other share-based incentive schemes of the Company for the time being in force, shall not exceed 15% of the total number of issued shares (excluding treasury shares) of the Company from time to time.
- (iii) Ordinary Resolution 8, if passed, will renew the mandate to permit the Company to purchase or otherwise acquire its issued ordinary shares on the terms and subject to the conditions of the Resolution. Further details are set out in the Letter to Shareholders which is enclosed with the Company's Annual Report, as an Appendix.

## Notes

- (i) A member of the Company entitled to attend and vote at the abovementioned Meeting may appoint not more than two proxies to attend and vote in his stead.
- (ii) Where a member appoints two proxies, he shall specify the proportion of his shareholding to be represented by each proxy, in the instrument appointing the proxies. A proxy need not be a member of the Company.
- (iii) If the member is a corporation, the instrument appointing the proxy must be under seal or the hand of an officer or attorney duly authorised.
- (iv) The instrument appointing a proxy must be deposited at the registered office of the Company at 71 Tuas Bay Drive, Singapore 637430 not less than 48 hours before the time appointed for holding the abovementioned Meeting.



# LETTER TO SHAREHOLDERS

**KTL GLOBAL LIMITED**  
(Incorporated in the Republic of Singapore)  
(Company Registration No. 200704519M)

## Board of Directors:-

Mr Tan Tock Han (Executive Chairman)  
Mr Tan Kheng Yeow (Chief Executive Officer)  
Mr Mark Gareth Joseph Beretta (Chief Operating Officer)  
Mr Lim Yeow Hua @ Lim You Qin (Lead Independent Director)  
Mdm Cheong Hooi Kheng (Non-Executive Director)  
Mr Wong Fook Choy Sunny (Independent Director)

## Registered Office:-

71 Tuas Bay Drive  
Singapore 637430  
3 October 2013

To: The Shareholders of KTL Global Limited (“**Shareholders**”)

Dear Sir/Madam

## PROPOSED RENEWAL OF THE SHARE PURCHASE MANDATE

We refer to the Notice of the Annual General Meeting (the “**2013 AGM**”) of KTL Global Limited (the “**Company**”, and together with its subsidiaries, the “**Group**”) dated 3 October 2013 in respect of the AGM to be held on Monday, 21 October 2013 at 10.00 am at 71 Tuas Bay Drive, Singapore 637430 and resolution 8 set out under “Special Business” in the Notice of the said AGM.

### 1. INTRODUCTION

Shareholders had approved a mandate (the “**Share Purchase Mandate**”) at the extraordinary general meeting held on 7 October 2009 to enable the Company to purchase or otherwise acquire issued ordinary shares in the capital of the Company (“**Shares**”). The Share Purchase Mandate had been subsequently renewed at the annual general meetings held on 22 October 2010, 21 October 2011 and 19 October 2012. The authority conferred on the directors of the Company (the “**Directors**”) under the current Share Purchase Mandate will expire at the forthcoming 2013 AGM to be held on 21 October 2013.

Accordingly, the Directors propose to seek the approval of Shareholders for the renewal of the Share Purchase Mandate. The purpose of this letter (“**Letter**”) is to provide Shareholders with information in relation to the renewal of the Share Purchase Mandate.

### 2. RATIONALE FOR THE SHARE PURCHASE MANDATE

The rationale for the Company to undertake the purchase or acquisition of its Shares is that the Share Purchase Mandate would give the Company the flexibility to undertake purchases of its Shares at any time, subject to market conditions, during the period when the Share Purchase Mandate is in force. Share purchases provide the Company with a mechanism to facilitate the return of surplus cash over and above its ordinary capital requirements, in an expedient and cost-efficient manner. The Share Purchase Mandate will also allow the Directors to exercise greater control over the Company’s share capital structure, dividend payout and cash reserves, with a view to enhancing the net tangible assets and/or earnings per Share.

The purchase or acquisition of Shares will only be undertaken if the Directors believe that it can benefit the Company and Shareholders. Shareholders should note that purchases or acquisitions of Shares pursuant to the Share Purchase Mandate may not be carried out to the full 10% limit as authorised. No purchase or acquisition of Shares will be made in circumstances, which would have or may have a material adverse effect on the liquidity and capital of the Company and the Group.

# LETTER TO SHAREHOLDERS

## 3. AUTHORITY AND LIMITS OF THE SHARE PURCHASE MANDATE

The authority and limitations placed on purchases or acquisitions of Shares by the Company under the proposed Share Purchase Mandate, if renewed at the 2013 AGM, are summarised below:-

(a) Maximum Number of Shares

The Company may purchase only Shares, which are issued and fully paid-up. The total number of Shares that may be purchased is limited to that number of Shares representing not more than 10% of the issued Shares as at the date of the 2013 AGM on which the resolution renewing the Share Purchase Mandate is passed (the “**Approval Date**”). Shares, which are held as treasury shares, will be disregarded for purposes of computing the 10% limit.

For illustrative purpose, as at 10 September 2013 (the “**Latest Practicable Date**”), the Company had 224,263,298 issued Shares (excluding 1,811,930 treasury shares) and thus up to 22,426,329 issued Shares may be purchased by the Company, assuming that the number of issued Shares (excluding treasury shares) of the Company remains unchanged up to the date of the 2013 AGM.

(b) Duration of Authority

Purchases of Shares may be made, at any time and from time to time, from the Approval Date up to the earliest of:-

- (i) the date on which the next annual general meeting of the Company is held or required by law to be held;
- (ii) the date on which Share purchases have been carried out to the full extent of the Share Purchase Mandate; or
- (iii) the date on which the authority contained in the Share Purchase Mandate is varied or revoked by an ordinary resolution of Shareholders in general meeting.

(c) Manner of Purchase

Purchases of Shares may be made on the Singapore Exchange Securities Trading Limited (the “**SGX-ST**”) (“**Market Purchases**”) and/or otherwise than on the SGX-ST, in accordance with an equal access scheme (“**Off-Market Purchases**”) as defined in Section 76C(6) of the Companies Act, Chapter 50 (the “**Companies Act**”).

Market Purchases refer to purchases of Shares by the Company effected on the SGX-ST through one or more duly licensed stockbrokers appointed by the Company for the purpose.

Off-Market Purchases refer to purchases of Shares by the Company made under an equal access scheme or schemes for the purchase of Shares from Shareholders. The Directors may impose such terms and conditions, which are not inconsistent with the Share Purchase Mandate and the Companies Act, as they consider fit in the interests of the Company in connection with or in relation to an equal access scheme or schemes. Under the Companies Act, an equal access scheme must satisfy all the following conditions:-

- (i) offers for the purchase or acquisition of issued shares shall be made to every person who holds issued shares to purchase or acquire the same percentage of their issued shares;
- (ii) all of those persons shall be given a reasonable opportunity to accept the offers made; and

# LETTER TO SHAREHOLDERS

- (iii) the terms of all the offers are the same, except that there shall be disregarded:-
  - (aa) differences in consideration attributable to the fact that offers may relate to shares with different accrued dividend entitlements;
  - (bb) (if applicable) differences in consideration attributable to the fact that offers relate to shares with different amounts remaining unpaid; and
  - (cc) differences in the offers introduced solely to ensure that each person is left with a whole number of shares.

In addition, the Listing Manual provides that, in making an Off-Market Purchase, the Company must issue an offer document to all Shareholders, which must contain at least the following information:-

- (i) the terms and conditions of the offer;
  - (ii) the period and procedures for acceptances;
  - (iii) the reasons for the proposed share purchase;
  - (iv) the consequences, if any, of share purchases by the Company that will arise under the Singapore Code on Take-overs and Mergers (the “**Take-over Code**”) or other applicable take-over rules;
  - (v) whether the share purchase, if made, would have any effect on the listing of the Shares on the SGX-ST;
  - (vi) details of any share purchases made by the Company in the previous 12 months (whether Market Purchases or Off-Market Purchases), giving the total number of Shares purchased, the purchase price per Share or the highest and lowest prices paid for the purchases, where relevant, and the total consideration paid for the purchases; and
  - (vii) whether the Shares purchased by the Company will be cancelled or kept as treasury shares.
- (d) Maximum Purchase Price

The purchase price (excluding brokerage, stamp duties, commissions, applicable goods and services tax and other related expenses) to be paid for the Shares will be determined by the Directors.

However, the purchase price must not exceed:-

- (i) in the case of a Market Purchase, 105% of the Average Closing Price (as defined below); and
- (ii) in the case of an Off-Market Purchase pursuant to an equal access scheme, 120% of the Average Closing Price (as defined below),

(the “**Maximum Price**”) in either case, excluding related expenses of the purchase.

For the above purposes:-

“**Average Closing Price**” means the average of the closing market prices of a Share over the last five (5) Market Days on which transactions in Shares were recorded, preceding the day of the Market Purchase, or as the case may be, the day of the making of the offer pursuant to the Off-Market Purchase, and deemed to be adjusted for any corporate action that occurs after such five-day market period;

# LETTER TO SHAREHOLDERS

“**day of the making of the offer**” means the day on which the Company announces its intention to make an offer for the purchase of Shares from Shareholders, stating the purchase price (which shall not be more than the Maximum Price calculated on the foregoing basis) for each Share and the relevant terms of the equal access scheme for effecting the Off-Market Purchase; and

“**Market Day**” means a day on which the SGX-ST is open for trading in securities.

## 4. STATUS OF PURCHASED SHARES

Any Share which is purchased by the Company is deemed cancelled immediately on purchase (and all rights and privileges attached to that Share will expire on cancellation) unless such Share is held by the Company as a treasury share. Accordingly, the total number of issued Shares will be diminished by the number of Shares purchased or acquired by the Company and which are not held as treasury shares.

Under the Companies Act, Shares purchased or acquired by the Company may be held or dealt with as treasury shares. According to the key provisions on treasury shares under the Companies Act:-

(a) Maximum Holdings

The number of Shares held as treasury shares cannot at any time exceed 10% of the total number of issued Shares.

(b) Voting and other Rights

The Company will not have the right to attend or vote at meetings and/or to receive any dividends in respect of treasury shares. However, the allotment of treasury shares as fully paid bonus shares is allowed. Also, a subdivision or consolidation of any treasury share into treasury shares of a smaller amount is allowed so long as the total value of the treasury shares after the subdivision or consolidation is the same as before.

(c) Disposal and Cancellation

The Company may dispose of treasury shares at any time in the following ways:-

- (i) selling the treasury shares for cash;
- (ii) transferring the treasury shares for the purposes of or pursuant to an employees' share scheme;
- (iii) transferring the treasury shares as consideration for the acquisition of shares in or assets of another company or assets of a person;
- (iv) cancelling the treasury shares; or
- (v) selling, transferring or otherwise using the treasury shares for such other purposes as may be prescribed by the Minister for Finance.

At the time of each purchase of Shares by the Company, the Directors will decide whether the Shares purchased will be cancelled or kept as treasury shares, or partly cancelled and partly kept as treasury shares, depending on the needs of the Company at that time.

# LETTER TO SHAREHOLDERS

## 5. SOURCE OF FUNDS

Any purchase of Shares may be made out of the Company's distributable profits that are available for payment as dividends. The Companies Act also permits the Company to purchase its Shares out of capital, provided that:

- (a) the Company is able to pay its debts in full at the time it purchases the Shares and will be able to pay its debts as they fall due in the normal course of business in the 12 months immediately following the purchase; and
- (b) the value of the Company's assets is not less than the value of its liabilities (including contingent liabilities) and will not after the purchase of Shares become less than the value of its liabilities (including contingent liabilities).

The Company will use internal sources of funds, or a combination of internal resources and external borrowings, to finance purchases of its Shares.

## 6. FINANCIAL EFFECTS

It is not possible for the Company to realistically calculate or quantify the impact of purchases that may be made pursuant to the proposed Share Purchase Mandate on the net tangible asset value and earnings per Share as the resultant effect would depend on factors such as the aggregate numbers of Shares purchased, the purchase prices paid at the relevant times, whether the Shares purchased or acquired are held in treasury or immediately cancelled on purchase or acquisition, how the Shares held in treasury are subsequently dealt with by the Company in accordance with Section 76K of the Companies Act, and the amounts (if any) borrowed by the Company to fund the purchases.

### (a) Purchase or Acquisition Out of Capital or Profits

Where the purchase of Shares is made out of distributable profits, such purchase (including costs incidental to the purchase) will correspondingly reduce the amount available for the distribution of cash dividends by the Company.

Where the purchase of Shares is made out of capital, the amount available for the distribution of cash dividends by the Company will not be reduced.

Where the purchase of Shares is financed through internal resources, it will reduce the cash reserves of the Group and the Company, and thus the current assets and shareholders' funds of the Group and the Company. This will result in an increase in the gearing ratios of the Group and the Company and a decline in the current ratios of the Group and the Company. The actual impact on the gearing and current ratios will depend on the number of Shares purchased or acquired and the prices at which the Shares are purchased or acquired.

Where the purchase or acquisition of Shares is financed through external borrowings or financing, there would be an increase in the gearing ratios of the Group and the Company, and a decline in the current ratios and shareholders' funds of the Group and the Company, with the actual impact dependent on the number of Shares purchased or acquired and the prices at which the Shares are purchased or acquired.

# LETTER TO SHAREHOLDERS

## (b) Illustrative Financial Effects

For illustrative purposes only and on the basis of the following assumptions:-

- (i) that the purchase or acquisition by the Company of 20,795,592 Shares, being the number of Shares which the Company may purchase and hold as additional treasury shares, was made on 30 June 2013;
- (ii) that the Company purchased or acquired Shares via Market Purchases at the Maximum Price of \$0.0945 for each Share (being 105% of the Average Closing Price as at 30 June 2013);
- (iii) that the purchase or acquisition of Shares by the Company, which required funds amounting to \$1,965,183 was financed entirely using its internal sources of funds and bank borrowings; and
- (iv) that the purchase or acquisition of Shares was made entirely out of profits and the Shares were held as treasury shares after the purchase or acquisition,

the financial effects of Share purchases by the Company pursuant to the Share Purchase Mandate on the audited consolidated financial statements of the Group for the financial year ended 30 June 2013 ("FY2013"), are set out below.

	Group		Company	
	Before Share Purchase	After Share Purchase	Before Share Purchase	After Share Purchase
As at 30 June 2013	\$'000	\$'000	\$'000	\$'000
Share capital	33,269	33,269	33,269	33,269
Reserves	9,961	9,961	(574)	(574)
Treasury shares	602	2,567	602	2,567
Shareholders' funds	42,628	40,663	32,093	30,128
Net tangible assets <sup>(1)</sup>	42,642	40,677	32,093	30,128
Current assets	57,124	55,159	19,148	17,183
Current liabilities	32,467	32,467	223	223
Working capital	24,657	22,692	18,925	16,960
Total liabilities <sup>(2)</sup>	37,763	37,763	223	223
Cash and cash equivalents <sup>(2)</sup>	6,406	4,441	3,656	3,656
Number of Shares ('000)	224,263	203,467	224,263	203,467
<b>Financial Ratios</b>				
Net tangible assets per Share (cents)	19.0	20.0	14.3	14.8
Earnings per Share (cents)	0.2	0.2	(0.2)	(0.2)
Gearing ratio <sup>(3)</sup> (times)	0.4	0.4	-	-
Current ratio <sup>(4)</sup> (times)	1.8	1.7	85.9	77.1

### Notes:-

- (1) Net tangible assets equal total net assets less deferred expenditure and other intangible assets.
- (2) As funding for the Share purchases is assumed to be obtained from the subsidiaries, the cash and cash equivalents and total liabilities at the Company level are not affected.
- (3) Gearing ratio equals total borrowings divided by shareholders' funds.
- (4) Current ratio equals current assets divided by current liabilities.

# LETTER TO SHAREHOLDERS

**Shareholders should note that the financial effects set out in this Section 6 are purely for illustrative purposes only. In particular, it is important to note that the above analysis is based on historical FY2013 numbers and are in no way indicative of the Company's real financial position or a forecast of the Company's financial figures.**

The Company will take into account both financial and non-financial factors (for example, share market conditions and the performance of the Shares) in assessing the relative impact of a share purchase before execution.

## 7. LISTING RULES

Under the listing rules of the SGX-ST, a listed company may purchase shares by way of Market Purchases at a price per share which is not more than 5% above the average of the closing market prices of the shares over the last 5 Market Days, on which transactions in the shares were recorded, before the day on which the purchases were made and deemed to be adjusted for any corporate action that occurs after the relevant five-day period. The Maximum Price for a Share in relation to Market Purchases by the Company, referred to in Section 3(d) above, conforms to this restriction.

The listing rules of the SGX-ST specify that a listed company shall notify the SGX-ST of all purchases or acquisitions of its shares not later than 9.00 am (a) in the case of a Market Purchase, on the Market Day following the day of purchase or acquisition of any of its shares and (b) in the case of an Off-Market Purchase under an equal access scheme, on the second Market Day after the close of acceptances of the offer. Such announcement must include details of the date of the purchases of the shares, the total number of shares purchased, the number of shares cancelled, the number of shares held as treasury shares, the purchase price per share or the highest and lowest prices paid for such shares (as applicable), the total consideration (including stamp duties and clearing charges) paid or payable for the shares, and the cumulative number of shares purchased. Such announcement will be made in the form prescribed by the Listing Manual.

While the listing rules of the SGX-ST do not expressly prohibit any purchase of shares by a listed company during any particular time or times, because the listed company would be regarded as an "insider" in relation to any proposed purchase or acquisition of its issued shares, the Company will not undertake any purchase or acquisition of Shares pursuant to the proposed Share Purchase Mandate at any time after a price sensitive development has occurred or has been the subject of a decision until the price sensitive information has been publicly announced. In particular, in observing the best practices recommended in the Listing Manual on securities dealings, the Company will not purchase or acquire any Shares through Market Purchases during the period of 2 weeks immediately preceding the announcement of the Company's quarterly results or 1 month immediately preceding the announcement of the Company's full-year results, as the case may be, and ending on the date of announcement of the relevant results.

## 8. LISTING STATUS ON THE SGX-ST

The Company is required under Rule 723 of the SGX-ST Listing Manual to ensure that at least 10% of its issued Shares (excluding treasury shares) are in the hands of the public. The "public", as defined in the Listing Manual, are persons other than the Directors, Chief Executive Officer, substantial shareholders and controlling shareholders of the Company and its subsidiaries, as well as the associates (as defined in the Listing Manual) of such persons.

As at the Latest Practicable Date, there were approximately 80,433,014 issued Shares in the hands of the public (as defined above), representing 35.87% of the total number of issued Shares (excluding treasury shares) of the Company. Assuming that the Company purchases 22,426,329 Shares, which represents the full 10% limit pursuant to the Share Purchase Mandate, through Market Purchases and holds 20,795,592 of such Shares as treasury shares

# LETTER TO SHAREHOLDERS

while cancelling the remaining 1,630,737 Shares, the number of issued Shares in the hands of the public would be reduced to approximately 58,006,685 Shares, representing 28.74% of the total number of issued Shares (excluding treasury shares) of the Company. As at the Latest Practicable Date, the Company held 1,811,930 treasury shares.

Under the Companies Act, in the event that the number of Shares held as treasury shares by the Company at any time exceeds 10% of the total number of issued Shares at that time, the Company shall dispose of or cancel the excess treasury shares within 6 months.

In view of the foregoing, the Company is of the view that there is, at present, a sufficient number of Shares in public hands that would permit the Company to potentially undertake purchases of its Shares through Market Purchases up to the full 10% limit pursuant to the Share Purchase Mandate without:

- (i) affecting adversely the listing status of the Shares on the SGX-ST;
- (ii) causing market illiquidity; or
- (iii) affecting adversely the orderly trading of Shares.

## 9. TAX IMPLICATIONS

- (a) Where the Company uses its Distributable Profits for Share Purchases

Under Section 10J of the Income Tax Act, Chapter 134 (the “**Income Tax Act**”), a company which purchases its own shares using its distributable profits is deemed to have paid a dividend to the shareholders from whom the shares are acquired.

As the Company is under the one-tier corporate tax system, the provisions under Section 44 of the Income Tax Act do not apply to the Company. That is, the Company does not need to provide for the franking of dividends for any Share purchase made.

The tax treatment of the receipt from a Share purchase in the hands of the Shareholders will depend on whether the disposal arises from a Market Purchase or an Off-Market Purchase. Proceeds received by Shareholders who sell their Shares to the Company in Market Purchases will be treated for income tax purposes like any other disposal of shares made on SGX-ST and not as dividends. Whether or not such proceeds are taxable in the hands of such Shareholders will depend on whether such proceeds are receipts of an income or capital nature. Proceeds received by Shareholders who sell their Shares to the Company in an Off-Market Purchase effected by way of an equal access scheme will be treated for income tax purposes as receipts of dividends.

- (b) Where the Company uses its Contributed Capital for the Share Purchase

Under Section 10J of the Income Tax Act, a company which purchases its own shares using its contributed capital is not deemed to have paid a dividend to its shareholders from whom the shares are acquired.

Proceeds received by Shareholders who sell their Shares to the Company for which the purchases were made out of contributed capital will be treated for income tax purposes like any other disposal of shares made on SGX-ST and not as dividends. Whether or not such proceeds are taxable in the hands of such Shareholders will depend on whether such proceeds are receipts of an income or capital nature.

**Shareholders should note that the foregoing is not to be regarded as advice on the tax position of any Shareholder. Shareholders who are in doubt as to their respective tax positions or the tax implications of Share purchases by the Company, or, who may be subject to tax whether in or outside Singapore, should consult their own professional advisers.**

# LETTER TO SHAREHOLDERS

## 10. IMPLICATIONS OF TAKE-OVER CODE

### (a) Obligation to Make a Take-over Offer

If as a result of any purchase or acquisition by the Company of its Shares, a Shareholder's proportionate interest in the voting capital of the Company increases, such increase will be treated as an acquisition for the purposes of the Take-over Code. If such increase results in a change in control, or as a result of such increase a Shareholder or group of Shareholders acting in concert obtain or consolidate control, it may in certain circumstances give rise to an obligation on the part of such Shareholder or Shareholders to make a take-over offer under Rule 14 of the Take-over Code.

The circumstances under which Shareholders, including Directors and persons acting in concert with them respectively will incur an obligation to make a take-over offer under Rule 14 after a purchase of Shares by the Company are set out in Appendix 2 ("**TOC Appendix 2**") of the Take-over Code.

In relation to Directors and persons acting in concert with them, Rule 14 provides that unless exempted (or if exempted, such exemption is subsequently revoked), Directors and persons acting in concert with them will incur an obligation to make a take-over offer if, as a result of a purchase of Shares by the Company:-

- (i) the percentage of voting rights held by such Directors and their concert parties in the Company increases to 30% or more; or
- (ii) if they together hold between 30% and 50% of the Company's voting rights, their voting rights increase by more than 1% in any period of six (6) months.

Under TOC Appendix 2, a Shareholder not acting in concert with the Directors will not be required to make a take-over offer under Rule 14 if, as a result of the Company purchasing its Shares, the voting rights of such Shareholder would increase to 30% or more, or, if such Shareholder holds between 30% and 50% of the Company's voting rights, the voting rights of such Shareholder would increase by more than 1% in any period of 6 months. Such Shareholder need not abstain from voting in respect of the resolution authorising the Share Purchase Mandate.

### (b) Persons Acting in Concert

Under the Take-over Code, persons acting in concert comprise individuals or companies who, pursuant to an agreement or understanding (whether formal or informal) co-operate, through the acquisition by any of them of shares in a company to obtain or consolidate control of that company. Unless the contrary is established, the following persons, *inter alia*, will be presumed to be acting in concert: (i) a company with any of its directors; and (ii) a company, its parent, subsidiaries and fellow subsidiaries, and their associated companies, and companies of which such companies are associated companies, all with each other. For this purpose, ownership or control of 20% or more of the equity share capital of a company will be regarded as the test of associated company status.

### (c) Effect of Rule 14 and Appendix 2 of the Take-over Code

As at the Latest Practicable Date, Kim Teck Leong Pte. Ltd., the controlling Shareholder of the Company, together with persons acting in concert with it, comprising Tan Tock Han, Cheong Gim Kheng, Tan Kheng Yeow, Tan Kheng Kuan and Tan Suan Suan, who are shareholders of Kim Teck Leong Pte. Ltd., and Cheong Hooi Kheng who is the sister of Cheong Gim Kheng, collectively held approximately 63.7% of the voting rights of the Company. They would not be obliged to make a take-over offer under Rule 14 of the Take-over Code as a result of any purchase of Shares by the Company under the Share Purchase Mandate.

# LETTER TO SHAREHOLDERS

Shareholders who are in doubt as to whether they would incur any obligation to make a take-over offer as a result of any purchase of Shares by the Company pursuant to the Share Purchase Mandate are advised to consult their professional advisers and/or the SIC and/or other relevant authorities at the earliest opportunity.

## 11. REPORTING REQUIREMENTS

Within 30 days of the passing of the Shareholders' resolution to renew the Share Purchase Mandate, the Directors shall lodge a copy of such resolution with the Registrar of Companies (the "Registrar").

The Directors shall lodge with the Registrar a notice of share purchase within 30 days of a share purchase. Such notification shall include the date of the purchase, the number of Shares purchased by the Company, the number of Shares cancelled, the number of Shares held as treasury shares, the Company's issued share capital before and after the purchase, the amount of consideration paid by the Company for the purchase and such other particulars as may be required in the prescribed form.

Within 30 days of the cancellation or disposal of treasury shares in accordance with the provisions of the Companies Act, the Directors shall lodge with the Registrar the notice of cancellation or disposal of treasury shares in the prescribed form.

## 12. SHARE PURCHASES IN THE PREVIOUS 12 MONTHS

No Shares were purchased by the Company under the Share Purchase Mandate in the 12 months preceding the Latest Practicable Date.

## 13. DIRECTORS' AND SUBSTANTIAL SHAREHOLDERS' INTERESTS

The interests of the Directors and substantial Shareholders in the share capital of the Company as at the Latest Practicable Date are, as follows:-

	Direct Interest		Deemed Interest	
	Number of Shares	% <sup>(3)</sup>	Number of Shares	% <sup>(3)</sup>
<b>Directors</b>				
Tan Tock Han <sup>(1)</sup>	8,926,400	3.98	132,713,000	59.18
Tan Kheng Yeow <sup>(2)</sup>	228,200	0.10	123,200,000	54.94
Mark Gareth Joseph Beretta	712,928	0.32	-	-
Cheong Hooi Kheng	140,000	0.06	-	-
<b>Substantial Shareholders (other than Directors)</b>				
Kim Teck Leong Pte. Ltd. <sup>(1),(2)</sup>	123,200,000	54.94	-	-

### Notes:

- (1) The direct interest of Mr Tan Tock Han in 8,926,400 shares includes 1,857,800 shares held jointly with his wife, Mdm Cheong Gim Kheng. Mr Tan Tock Han is deemed to have an interest in the 123,200,000 shares held by Kim Teck Leong Pte. Ltd. by virtue of Section 7 of the Companies Act and the 9,513,000 shares held by his wife, Mdm Cheong Gim Kheng, in her sole name by virtue of Section 164(15) of the Companies Act.
- (2) Mr Tan Kheng Yeow is deemed to have an interest in the 123,200,000 shares held by Kim Teck Leong Pte. Ltd. by virtue of Section 7 of the Companies Act.
- (3) The percentages of issued share capital are calculated based on 224,263,298 issued Shares (excluding treasury shares) in the capital of the Company as at the Latest Practicable Date.

# LETTER TO SHAREHOLDERS

## 14. DIRECTORS' RECOMMENDATIONS

Having fully considered the rationale for the renewal of the Share Purchase Mandate set out in this Letter, the Directors believe that the renewal of the Share Purchase Mandate is in the best interest of the Company. The Board of Directors recommend that Shareholders vote in favour of Resolution 8, being the ordinary resolution relating to the renewal of the Share Purchase Mandate to be proposed at the forthcoming 2013 AGM.

## 15. DIRECTORS' RESPONSIBILITY STATEMENT

The Directors collectively and individually accept full responsibility for the accuracy of the information given in this Letter and confirm after having made all reasonable enquiries that, to the best of their knowledge and belief, this Letter constitutes full and true disclosure of all material facts about the renewal of the Share Purchase Mandate, the Company and its subsidiaries, and the Directors are not aware of any facts the omission of which would make any statement in this Letter misleading. Where information in this Letter has been extracted from published or otherwise publicly available sources or obtained from a named source, the sole responsibility of the Directors has been to ensure that such information has been accurately and correctly extracted from those sources and/or reproduced in this Letter in its proper form and context.

## 16. DISCLAIMER

The SGX-ST assumes no responsibility for the correctness of any of the statements made, reports contained or opinions expressed in this Letter.

## 17. DOCUMENTS AVAILABLE FOR INSPECTION

The following documents are available for inspection at the registered office of the Company at 71 Tuas Bay Drive, Singapore 637430 during normal business hours from the date of this Letter up to the date of the 2013 AGM:

- (a) the Annual Report of the Company for the financial year ended 30 June 2013; and
- (b) the Memorandum and Articles of Association of the Company.

Yours faithfully

For and on behalf of the Board of Directors of  
**KTL GLOBAL LIMITED**

Tan Tock Han  
Executive Chairman



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# KTL GLOBAL LIMITED

(Incorporated in the Republic of Singapore)  
(Company Registration No. 200704519M)

## IMPORTANT

1. This Annual Report is also forwarded to investors who have used their CPF monies to buy shares in the Company at the request of their CPF Approved Nominees, and is sent solely for their information only.
2. This Proxy Form is therefore not valid for use by such CPF investors, and shall be ineffective for all intents and purposes if used or purported to be used by them.

## ANNUAL GENERAL MEETING PROXY FORM

I/We \_\_\_\_\_ (Name)

of \_\_\_\_\_ (Address)

being a member/members of KTL GLOBAL LIMITED (the "Company") hereby appoint:

Name	Address	NRIC / Passport Number	Proportion of Shareholdings (%)

and/or (delete as appropriate)

Name	Address	NRIC / Passport Number	Proportion of Shareholdings (%)

or failing the person or both of the persons above, the Chairman of the Meeting as my/our proxy/proxies to attend and to vote for me/us on my/our behalf, at the Annual General Meeting of the Company to be held at 71 Tuas Bay Drive, Singapore 637430 on Monday, 21 October 2013 at 10.00 am and at any adjournment thereof. I/We direct my/our proxy/proxies to vote for or against the resolutions to be proposed at the Meeting as indicated hereunder. If no specific direction as to voting is given, the proxy/proxies will vote or abstain from voting at his/her/their discretion, as he/she/they will on any other matter arising at the Meeting and at any adjournment thereof.

No.	Resolutions relating to:	For	Against
	<b>Ordinary Business</b>		
1.	Audited accounts for financial year ended 30 June 2013		
2.	Re-election of Mr Tan Kheng Yeow as a Director		
3.	Re-election of Mr Wong Fook Choy Sunny as a Director		
4.	Payment of Directors' fees of S\$145,000		
5.	Re-appointment of Ernst & Young LLP as Auditors		
	<b>Special Business</b>		
6.	General authority to allot and issue new shares		
7.	Authority to issue shares pursuant to the KTL Performance Share Scheme		
8.	Share purchase mandate		

(Please indicate with a cross [X] in the space provided whether you wish your vote to be cast for or against the Resolution as set out in the Notice of the Meeting.)

Dated this \_\_\_\_\_ day of \_\_\_\_\_ 2013

Total number of Shares in:	No. of Shares
(a) CDP Register	
(b) Register of Members	

\_\_\_\_\_  
Signature(s) of Member(s) or Common Seal

**IMPORTANT: PLEASE READ NOTES OVERLEAF**



**Notes:-**

1. Please insert the total number of shares held by you. If you have shares entered against your name in the Depository Register (as defined in Section 130A of the Companies Act, Chapter 50 of Singapore), you should insert that number of shares. If you have shares registered in your name in the Register of Members, you should insert that number of shares. If you have shares entered against your name in the Depository Register and shares registered in your name in the Register of Members, you should insert the aggregate number of shares entered against your name in the Depository Register and registered in your name in the Register of Members. If no number is inserted, this proxy form shall be deemed to relate to all the shares held by you.
2. A member of the Company entitled to attend and vote at the Annual General Meeting is entitled to appoint not more than two proxies to attend and vote on his behalf. A proxy need not be a member of the Company.
3. Where a member appoints two proxies, the proportion of the shareholding to be represented by each proxy shall be specified in this proxy form. If no proportion is specified, the Company shall be entitled to treat the first named proxy as representing the entire shareholding and any second named proxy as an alternate to the first named, or at the Company's option, to treat this proxy form as invalid.
4. This proxy form must be deposited at the registered office of the Company at 71 Tuas Bay Drive, Singapore 637430 not less than 48 hours before the time set for the Annual General Meeting.
5. This proxy form must be under the hand of the appointor or of his attorney duly authorised in writing. Where this proxy form is executed by a corporation, it must be executed either under its seal or under the hand of an officer or attorney duly authorised.
6. Where this proxy form is signed on behalf of the appointor by an attorney, the letter or power of attorney or a duly certified copy thereof must (failing previous registration with the Company) be lodged with this proxy form, failing which this proxy form shall be treated as invalid.
7. The Company shall be entitled to reject a proxy form that is incomplete, improperly completed or illegible, or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the proxy form. In addition, in the case of shares entered in the Depository Register, the Company may reject a proxy form if the member, being the appointor, is not shown to have shares entered against his name in the Depository Register as at 48 hours before the time appointed for holding the Annual General Meeting, as certified by The Central Depository (Pte) Limited to the Company.





**KTL GLOBAL LIMITED**

71 Tuas Bay Drive  
Singapore 637430

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Facsimile: (65) 6545 2323

Website: [www.ktlgroup.com](http://www.ktlgroup.com)